



# 2014/15 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN



#### Vision and Mission

#### Vision

By 2020, the Kopanong Municipality should be a vibrant, sustainable and successful municipality which provides quality services.

#### Mission

- To promote working relationship with stakeholders and Communities.
- Promoting and providing effective and efficient Administration and Political Leadership to ensure a safer and healthier environment
- Promote shared and intergrated service delivery
- To uphold the principles of good governance in a transparent and accountable manner.
- To promote sound Financial Management and increase Revenue Base.

#### Core Values

- Responsive
- Accountability
- Integrity
- Professionalism



#### Legislative Mandates

In terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act, Act No 53 of 2003, the Service Delivery Budget and Implementation Plan is defined <u>as a detailed plan approved by the Mayor of a</u> <u>Municipality for implementing the Municipality's delivery of municipal services and its annual budget</u>, and must indicate the following:

- (a) Projections for each month of
  - (i) revenue to be collected, by source; and
  - (ii) operational and capital expenditure, by vote.
- (b) service delivery targets and performance indicators for each quarter, and
- (c) any other matters prescribed.

According to Section 53 of the Municipal Finance Management Act, the Mayor is expected to approve the Service Delivery Budget Implementation Plan within 28 days after the approval of the budget. In addition to that, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the Service Delivery Budget Implementation Plan are made public within 14 days after their approval.

As per Municipal Finance Management Act Circular No 13, National Treasury, up to this far, currently prefers not to prescribe other matters to be included in the Service Delivery Budget and Implementation Plan. This is to ensure good governance and accountability on the part of Municipalities. However, there are five (5) minimum requirements that the National Treasury requires to form part of the Service Delivery Budget and Implementation Plan (Municipal Finance Management Act Circular No. 13). These are outlined below:

- 1. Monthly projections of revenue to be collected by source;
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote;
- 3. Quarterly projections of service delivery targets and performance indicators for each vote;
- 4. Ward information for expenditure and service delivery; and
- 5. Detailed capital works plan broken down by ward over a 3-year period.



In terms of the Municipal Finance Management Act, a Vote is a Department or a functional area of a Municipality and represents the various levels at which the Council approves the budget.

As clearly indicated by the National Treasury in Municipal Finance Management Act Circular No 13, the biggest challenge for Municipalities is to develop meaningful non-financial service delivery targets and indicators.

## The SDBIP Process at Kopanong Local Municipality

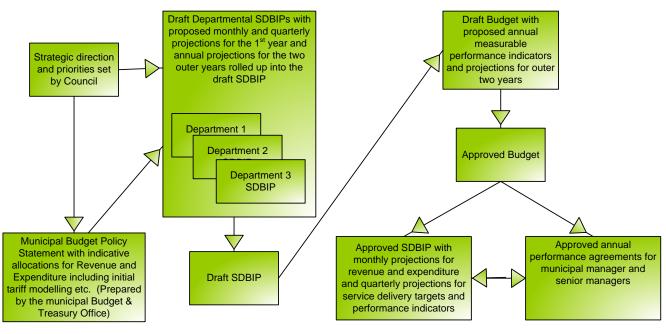


Figure 1: SDBIP Process

The Service Delivery and Budget Implementation Plan is a consolidated document, which incorporates and takes into account information contained in the Integrated Development Plan of the Municipality, Operational Plans for each Department and the budget statements for each Department within the Municipality. Consequently, the completion of the Service Delivery and Budget Implementation Plan hinges on the finalization of the above documentation.

Assigned to these strategic objectives and outputs were a set of targets, which the Municipality viewed as vital in an endeavor to achieve service delivery requirements of the Kopanong community.



Subsequently, the drafting and review of the Integrated Development Plan of the Municipality was completed. Information in each Departmental Operational Plan was consolidated with other relevant information to complete the Integrated Development Plan. Departmental budgets were developed after thorough consultative processes with the relevant key role-players.

With all the relevant information needed for the Service Delivery and Budget Implementation Plan, work began to fulfill the requirements of Section 53 of the Municipal Finance Management Act. Formal consultations were undertaken to facilitate the alignment of the strategic objectives and outputs to the budget statements, allowing for expenditure to be projected across the 2014/2015 fiscal year in terms of the service delivery targets set for the strategic objectives and outputs.

A Three year detailed Capital Works Plan was also compiled, which is a fair projection of capital expenditure to be incurred by the Municipality. Once complete, the above information was consolidated into the Service Delivery and Budget Implementation Plan.



#### FS162 Kopanong - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description Re		Budget Year 2014/15											Medium Terr	n Revenue and Framework	d Expenditure	
R thousand	July	Au	ugust	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue By Source																
Property rates	1	95	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	15 539	16 472	17 131
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - electricity revenue	4	28	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	56 736	60 140	62 545
Service charges - water revenue	13	75	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	16 500	17 490	18 189
Service charges - sanitation revenue		47	947	947	947	947	947	947	947	947	947	947	947	11 362	12 043	12 525
Service charges - refuse revenue		98	698	698	698	698	698	698	698	698	698	698	698	8 375	8 878	9 233
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest earned - external investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-		
Fines		-	-	-	-	-	-	-	-	-	-	-	-	-		
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-		
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers recognised - operational	7	88	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	86 261	91 437	95 094
Other revenue	1 9	32	1 932	1 932	1 932	1 932	1 932	1 932	1 932	1 932	1 932	1 932	1 932	23 189	24 580	25 563
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	_	- 1	-	-	
Total Revenue (excluding capital transfers and co	nt 18	63	18 163	18 163	18 163	18 163	18 163	18 163	18 163	18 163	18 163	18 163	18 163	217 962	231 039	240 281
Expenditure By Type																
Employee related costs	6	73	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	78 874	83 606	86 950
Remuneration of councillors		75	375	375	375	375	375	375	375	375	375	375	375	4 500	4 770	4 961
Debt impairment		-	-	-	-	-	-	-	-	-	-	_	-	-	-	
Depreciation & asset impairment	6 4	80	6 480	6 480	6 480	6 480	6 480	6 480	6 480	6 480	6 480	6 480	6 480	77 755	82 420	85 717
Finance charges		-	-	-	_	-	_	-	_	_	-	_	-	-	_	
Bulk purchases	4 9	62	4 962	4 962	4 962	4 962	4 962	4 962	4 962	4 962	4 962	4 962	4 962	59 546	63 119	65 644
Other materials		_	_	-	_	_	_	_	_	_	_	_	-	_	-	-
Contracted services		_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Transfers and grants		_	_	_	_	_	_	_	_	_	_	_	_	_	_	-
Other expenditure	6	54	6 253	6 253	6 253	6 253	6 253	6 253	6 253	6 253	6 253	6 253	6 254	75 042	79 545	82 726
Loss on disposal of PPE		_	_	_	_	_	_	_	_	_	_	_	_	_	-	-
Total Expenditure	24	43	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	295 716	313 459	325 998
Surplus/(Deficit)	(6 /	80)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(77 755)	(82 420)	(85 717)
Transfers recognised - capital					, ,							,	, -,		· - '	· - '
Contributions recognised - capital													-	-	_	
Contributed assets													-	-	_	
Surplus/(Deficit) after capital transfers &		-											1		1	1
contributions	(6 -	80)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(77 755)	(82 420)	(85 717)
Taxation													_	_	_	
Attributable to minorities													_	_	_	-
Share of surplus/ (deficit) of associate													_			*
· · · · · · · · · · · · · · · · · · ·		90)	(6, 490)	(6.400)	(6.400)	(6.400)	(6.400)	(6.400)	(6, 400)	(C. 400)	16 400	(6 A00)	ļ	(77 755)	/02.400	(05 747)
Surplus/(Deficit) 1	(6 -	80)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(77 755)	(82 420)	(85 717)



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#### BUDGETED MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

#### FS162 Kopanong - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref						Budget Ye	ar 2014/15						Medium Term	Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote																
Vote 1 - Executive & Council		643	643	643	643	643	643	643	643	643	643	643	643	7 720	8 183	8 510
Vote 2 - Budget and Treasury Office		3 448	3 448	3 448	3 448	3 448	3 448	3 448	3 448	3 448	3 448	3 448	3 448	41 371	43 853	45 608
Vote 3 - Corporate Service		80	80	80	80	80	80	80	80	80	80	80	80	960	1 017	1 058
Vote 4 - Community and Public Safety		709	709	709	709	709	709	709	709	709	709	709	709	8 512	9 023	9 384
Vote 5 - Economic and Enviromental Servise		1	1	1	1	1	1	1	1	1	1	1	1	12	13	13
Vote 6 - Trading Service		13 282	13 282	13 282	13 282	13 282	13 282	13 282	13 282	13 282	13 282	13 282	13 282	159 387	168 950	175 709
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Total Revenue by Vote		18 163	18 163	18 163	18 163	18 163	18 163	18 163	18 163	18 163	18 163	18 163	18 163	217 962	231 040	240 281
Expenditure by Vote to be appropriated																
Vote 1 - Executive & Council		8 355	8 355	8 355	8 355	8 355	8 355	8 355	8 355	8 355	8 355	8 355	8 355	100 257	106 273	110 524
Vote 2 - Budget and Treasury Office		3 177	3 177	3 177	3 177	3 177	3 177	3 177	3 177	3 177	3 177	3 177	3 177	38 123	40 411	42 027
Vote 3 - Corporate Service		672	672	672	672	672	672	672	672	672	672	672	672	8 066	8 550	8 892
Vote 4 - Community and Public Safety		1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	19 479	20 647	21 473
Vote 5 - Economic and Enviromental Servise		900	900	900	900	900	900	900	900	900	900	900	900	10 804	11 452	11 910
Vote 6 - Trading Service		9 916	9 916	9 916	9 916	9 916	9 916	9 916	9 916	9 916	9 916	9 916	9 916	118 987	126 127	131 172
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	_	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	_	-	-
Total Expenditure by Vote		24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	295 716	313 459	325 998
Surplus/(Deficit) before assoc.		(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(77 755)	(82 420)	(85 717)
Taxation													_		-	_
Attributable to minorities													_	_	-	_
Share of surplus/ (deficit) of associate													_	_	_	_
Surplus/(Deficit)	1	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)		(82 420)	- (85 717)
surplus/(Deficit)	] 1	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(77 / 55)	(82 420)	(85 /17)



#### BUDGETED MONTHLY REVENUE AND EXPENDITURE (STANDARD CLASSIFICATIONS)

#### FS162 Kopanong - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref						Budget Ye	ar 2014/15						Medium Term	Revenue and Framework	l Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue - Standard																
Governance and administration		4 171	4 004	4 004	4 004	4 004	4 004	4 004	4 004	4 004	4 004	4 004	5 838	50 050	53 053	55 176
Executive and council		643	643	643	643	643	643	643	643	643	643	643	643	7 720	8 183	8 510
Budget and treasury office		3 448	3 281	3 281	3 281	3 281	3 281	3 281	3 281	3 281	3 281	3 281	5 114	41 371	43 853	45 608
Corporate services		80	80	80	80	80	80	80	80	80	80	80	80	960	1 017	1 058
Community and public safety		709	709	709	709	709	709	709	709	709	709	709	709	8 512	9 023	9 384
Community and social services		491	491	491	491	491	491	491	491	491	491	491	491	5 888	6 241	6 491
Sport and recreation		2	2	2	2	2	2	2	2	2	2	2	2	22	23	24
Public safety		89	89	89	89	89	89	89	89	89	89	89	89	1 065	1 129	1 175
Housing		128	128	128	128	128	128	128	128	128	128	128	128	1 537	1 629	1 694
Health		_	_ [	-	-	-	_	-	_	-	-	_	-	-	-	
Economic and environmental services		1	1	1	1	1	1	1	1	1	1	1	1	12	13	13
Planning and development		1	1	1	1	1	1	1	1	1	1	1	1	7	7	7
Road transport		0	0	0	0	0	0	0	0	0	0	0	0	5	6	6
Environmental protection		_			_	_	_	_		_	_	_	_	-	_	_
Trading services		13 282	13 282	13 282	13 282	13 282	13 282	13 282	13 282	13 282	13 282	13 282	13 282	159 387	168 950	175 709
Electricity		4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	56 736	60 140	62 545
Water		4 829	4 829	4 829	4 829	4 829	4 829	4 829	4 829	4 829	4 829	4 829	4 829	57 945	61 421	63 878
Waste water management		2 203	2 203	2 203	2 203	2 203	2 203	2 203	2 203	2 203	2 203	2 203	2 203	26 431	28 017	29 138
Waste management		1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	18 276	19 372	20 147
Other					- 1020	- 1020	1 020		- 1 020		1 020	-		- 10 210	- 10 072	20 147
Total Revenue - Standard		18 163	17 997	17 997	17 997	17 997	17 997	17 997	17 997	17 997	17 997	17 997	19 830	217 962	231 040	240 281
Expenditure - Standard																
Governance and administration		12 204	12 204	12 204	12 204	12 204	12 204	12 204	12 204	12 204	12 204	12 204	12 204	146 447	155 233	161 443
Executive and council		8 355	8 355	8 355	8 355	8 355	8 355	8 355	8 355	8 355	8 355	8 355	8 355	100 257	106 273	110 524
Budget and treasury office		o 355 3 177	o 355 3 177	3 177	0 355 3 177	o 355 3 177	0 300 3 177	o 355 3 177	o 300 3 177	o 355 3 177	0 300 3 177	3 177	0 355 3 177	38 123	40 411	42 027
		672	672	672	672	672	672	672	672	672	672	672	672	8 066	8 550	8 892
Corporate services Community and public safety		1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	19 479	20 647	0 092 21 473
			1 373	1 373	1 373	1 373	1 373	1 373	1 373	1 373	1 373	1 373	1 373	16 475	17 463	18 162
Community and social services Sport and recreation		1 373 152	152	152	1575	1575	1575	1575	1575	152	152	152	152	1 830	17 463	2 017
•		36	36	36		36	36	36	36	36	36	36	36		460	479
Public safety		36 62			36	36 62		36 62		36 62	36 62	36 62		434	460 784	1
Housing			62	62	62	3	62		62	1	62	62	62	740	784	815
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		900	900	900	900	900	900	900	900	900	900	900	900	10 804	11 452	11 910
Planning and development		92	92	92	92	92	92	92	92	92	92	92	92	1 104	1 170	1 217
Road transport		808	808	808	808	808	808	808	808	808	808	808	808	9 700	10 282	10 693
Environmental protection		-	-	-	-	-	-	-	-	-	-	-		-	-	-
Trading services		9 916	9 916	9 916	9 916	9 916	9 916	9 916	9 916	9 916	9 916	9 916	9 916	118 987	126 127	131 172
Electricity		4 333	4 333	4 333	4 333	4 333	4 333	4 333	4 333	4 333	4 333	4 333	4 333	51 994	55 114	57 319
Water		3 687	3 687	3 687	3 687	3 687	3 687	3 687	3 687	3 687	3 687	3 687	3 687	44 246	46 900	48 776
Waste water management		1 210	1 210	1 210	1 210	1 210	1 210	1 210	1 210	1 210	1 210	1 210	1 210	14 524	15 396	16 012
Waste management		685	685	685	685	685	685	685	685	685	685	685	685	8 223	8 716	9 065
Other		-	- ]		-	-		-	-	-	-	-	-	-	-	
Total Expenditure - Standard		24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	295 716	313 459	325 998
Surplus/(Deficit) before assoc.		(6 480)	(6 646)	(6 646)	(6 646)	(6 646)	(6 646)	(6 646)	(6 646)	(6 646)	(6 646)	(6 646)	(4 813)	(77 755)	(82 420)	(85 717)
Share of surplus/ (deficit) of associate													_	_	_	
Surplus/(Deficit)	1	(6 480)	(6 646)	(6 646)	(6 646)	(6 646)	(6 646)	(6 646)	(6 646)	(6 646)	(6 646)	(6 646)	(4 813)	(77 755)	(82 420)	(85 717)



#### BUDGETED MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE)

#### FS162 Kopanong - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	_	Budget Year 2014/15										Medium Term	Revenue and Framework	Expenditure	
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Multi-year expenditure to be appropriated	1															
Vote 1 - Executive & Council													-	-	-	-
Vote 2 - Budget and Treasury Office													-	-	-	-
Vote 3 - Corporate Service													-	-	-	-
Vote 4 - Community and Public Safety													-	-	-	-
Vote 5 - Economic and Enviromental Servise	i i												-	-	-	-
Vote 6 - Trading Service	I												-	-	-	-
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	_	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																
Vote 1 - Executive & Council													-	-	-	-
Vote 2 - Budget and Treasury Office		650											-	650	-	-
Vote 3 - Corporate Service													-	-	-	-
Vote 4 - Community and Public Safety		333				333				333			-	1 000	-	-
Vote 5 - Economic and Enviromental Servise													-	-	-	-
Vote 6 - Trading Service		333				333				333			-	1 000	-	-
Vote 7 - [NAME OF VOTE 7]													-	_	-	-
Vote 8 - [NAME OF VOTE 8]													-	_	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]	00000												-	_	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Capital single-year expenditure sub-total	2	1 317	-	-	-	667	-	-	-	667	-	-	-	2 650	-	-
Total Capital Expenditure	2	1 317	-	-	-	667	-	-	-	667	-	-	-	2 650	-	-



#### BUDGETED MONTHLY CAPITAL EXPENDITURE (STANDARD CLASSIFICATION)

#### FS162 Kopanong - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	· ·	• •	•	•			ar 2014/15						Medium Tern		d Expenditure
															Framework	
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June	Budget Year 2014/15		Budget Year
Capital Expenditure - Standard	1													2014/15	+1 2015/16	+2 2016/17
Governance and administration		-	_	_	_	_	-	_	_	_	_	_	_	_	_	_
Executive and council													_	_	_	_
Budget and treasury office													_	_	_	_
Corporate services													_	_	_	-
Community and public safety		256	256	256	256	256	256	256	256	256	256	256	256	3 076	_	_
Community and social services													_	-	_	_
Sport and recreation		256	256	256	256	256	256	256	256	256	256	256	256	3 076	_	_
Public safety		_00					_00	_00				_00	-	-	_	_
Housing													_	_	_	_
Health													_	_	_	-
Economic and environmental services		143	143	143	143	143	143	143	143	143	143	143	143	1 721	20 651	21 406
Planning and development													_	-	-	-
Road transport		143	143	143	143	143	143	143	143	143	143	143	143	1 721	20 651	21 406
Environmental protection													_	-	-	-
Trading services		2 024	2 024	2 024	2 024	2 024	2 024	2 024	2 024	2 024	2 024	2 024	2 024	24 288	20 000	20 000
Electricity		-	-	-	-	-	-	-	_	-	-	_	_	-	-	-
Water		833	833	833	833	833	833	833	833	833	833	833	833	10 000	20 000	20 000
Waste water management		30	30	30	30	30	30	30	30	30	30	30	30	364	-	-
Waste management		1 160	1 160	1 160	1 160	1 160	1 160	1 160	1 160	1 160	1 160	1 160	1 160	13 924	-	-
Other		83	83	83	83	83	83	83	83	83	83	83	83	995	- 1	-
Total Capital Expenditure - Standard	2	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	30 080	40 651	41 406
Fundad hu																
Funded by: National Government		2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	30 080	40 651	41 406
Provincial Government		2 507	2 007	2 507	2 507	2 507	2 507	2 307	2 507	2 007	2 507	2 507	2 507	30 080	40 001	41 400
													-	-	-	-
District Municipality													-	-	-	-
Other transfers and grants Transfers recognised - capital		2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	2 507	- 30 080	40 651	- 41 406
Public contributions & donations		2 507	2 50/	2 507	2 507	2 507	2 507	2 507	2 507	2 50/	2 507	2 507	2 507	30 080	40 051	41 406
Borrowing													_	-	-	-
Internally generated funds		221	221	221	221	221	221	221	221	221	221	221	- 221	2 650	-	-
	$\left  \right $	2 728	2 728	2 7 2 8	2 728	2 728	221	221	2 728	2 728	2 728	2 728	2 728	2 650 32 730	40 651	- 41 406
Total Capital Funding	1	Z /28	2 / 28	Z / 28	2 / 28	2 / 28	2 / 28	Z /28	2 / 28	2 / 28	Z / 28	2 /28	2 /28	32 730	40 651	41406



#### BUDGETED MONTHLY CASH FLOW

FS162 Kopanong - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS		Budget Year 2014/15											Medium Term	n Revenue and Framework	l Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Cash Receipts By Source													1		
Property rates	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	1 295	15 539		
Property rates - penalties & collection charges												-			
Service charges - electricity revenue	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	4 728	56 736		
Service charges - water revenue	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	16 500		
Service charges - sanitation revenue	947	947	947	947	947	947	947	947	947	947	947	947	11 362		
Service charges - refuse revenue	698	698	698	698	698	698	698	698	698	698	698	698	8 375		
Service charges - other												-			
Rental of facilities and equipment												-			
Interest earned - external investments												-			
Interest earned - outstanding debtors												-			
Dividends received												-			
Fines												_			
Licences and permits												_			
Agency services												_			
Transfer receipts - operational	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	86 261		
Other revenue	1 932	1 932	1 932	1 932	1 932	1 932	1 932	1 932	1 932	1 932	1 932	1 932	23 189		
Cash Receipts by Source	18 164	18 164	18 164	18 164	18 164	18 164	18 164	18 164	18 164	18 164	18 164	18 164	217 962	_	_
	10 104	10 104	10 104	10 104	10 104	10 104	10 104	10 104	10 104	10 104	10 104	10 104	217 502	_	_
Other Cash Flows by Source															
Transfer receipts - capital Contributions recognised - capital & Contributed a	la a a ta														
Proceeds on disposal of PPE	issets											_			
Short term loans												_			
Borrowing long term/refinancing												_			
Increase (decrease) in consumer deposits												-			
Decrease (Increase) in non-current debtors												-			
Decrease (increase) other non-current receivable	s											-			
Decrease (increase) in non-current investments															
Total Cash Receipts by Source	18 164	18 164	18 164	18 164	18 164	18 164	18 164	18 164	18 164	18 164	18 164	18 164	217 962		-
Cash Payments by Type															
Employ ee related costs	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	6 573	78 874		
Remuneration of councillors	375	375	375	375	375	375	375	375	375	375	375	375	4 500		
Finance charges												_			
Bulk purchases - Electricity	3 296	3 296	3 296	3 296	3 296	3 296	3 296	3 296	3 296	3 296	3 296	3 296	39 546		
Bulk purchases - Water & Sew er	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	20 000		
Other materials												-			
Contracted services												-			
Transfers and grants - other municipalities												_			
Transfers and grants - other												_			
Other expenditure	12 733	12 733	12 733	12 733	12 733	12 733	12 733	12 733	12 733	12 733	12 733	12 733	152 796		
Cash Payments by Type	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	295 716	_	_
Other Cash Flows/Payments by Type															
Capital assets												-			
Repayment of borrowing												-			
Other Cash Flows/Payments												_			
Total Cash Payments by Type	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	24 643	295 716	-	_
NET INCREASE/(DECREASE) IN CASH HELD	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(6 480)	(77 754)	-	-
Cash/cash equivalents at the month/year begin:	(6 480)	(6 480) (12 959)	(12 959) (19 439)	(19 439) (25 918)	(25 918) (32 398)	(32 398) (38 877)	(38 877) (45 357)	(45 357) (51 836)	(51 836) (58 316)	(58 316) (64 795)	(64 795) (71 275)	(71 275) (77 754)	_ (77 754)	(77 754) (77 754)	(77 754) (77 754)
Cash/cash equivalents at the month/year end:	(0 400)	(12 999)	(19 439)	(23 918)	(32 398)	(30 0//)	(45 357)	(31 636)	(00 3 16)	(04 / 95)	(11215)	(11/154)	(///54)	(///54)	(///54)



#### QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

#### DEVELOPMENT OF STRATEGIES, PROGRAMME, AND PROJECTS

#### Service Delivery and infrastructure Development:

Strategic Objective: Eradicate backlogs in order to improve access to basic services and ensure proper operations and maintenance of the infrastructure.

Intended Outcome:	Sustainable deliver	y to improved	l services to	o all households
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IDP- Objective/ Goal	Strategies	Key Performance outcome	Key Performan ce Indicator	Project/Programmes	Target	Budget	Time –Frame
NDP Objective: Ensure that all people have access to clean, potable water & that there is enough water for agriculture & industry.	Actions: A comprehensiv e management strategy including an investment programme for water resource development, and be reviewed every 5 yrs Strategies:	<ol> <li>Ensure that access to water comply with prescribed quality standards</li> <li>Educate local communities about the cost and usage of water</li> <li>Increase water pressure.</li> </ol>	Maintenanc e of bore holes, water reservoirs and Distribution networks Monthly water samples are taken and analysed.	Monitoring of boreholes Testing of water samples. Publication of Blue drop status yearly	Quarterly Monthly	Operational R10, 000 000	2014-2015 Annually
SGDS Long- term: Provide new basic infrastructure at Local level. (water)	Identify & facilitate the implementatio n of infrastructure by municipality		Capacity of bulk infrastructu re developed to secure	<ol> <li>Construction of water pipe in Philippolis.</li> <li>Construction of reservoir in Trompsburg, 80% of</li> </ol>	Monthly		2014-2015



	for		access to	the project is			
	development		basic water	overlapping			
	in growing		supply				
MTSF	municipal						
Priorities:	areas.						
Maintenance	Actions:						
& Supply	Carry out						
availability of	review of						
bulk water	existing water						
resourced	allocations in						
ensured	areas where						
	new users are						
	seeking access.						
	0						
IDP							
Objective: To	IDP Strategy:						
provide	Provide						
access to	adequate water						
water in a	infrastructure						
sustainable	mmastructure						
manner.							
manner.							
IDP	Acquire	9 pump stations	1.	Publication of Green	Monthly	R190 800	Annually
Objective:	appropriate	> pump stations	1. Monitoring	drop status yearly	wionuny	<b>R</b> 170 000	7 minually
Provide	and adequate		of nine	diop status yearry		1.5 million	
						1.5 11111011	
acceptable sanitation	equipment for		pump stations	Minimization of sewer			
	unblocking		stations				
infrastructure	sewer systems			spillage	0		A 11
·	and eradicate				Semester		Annually
	bucket system.		2. Repair of				
			2 pump				
	Actions:		stations				
	Not applicable						



NDP							
Objective:							
Eradicate							
infrastructure							
backlogs &	Strategies:						
ensure the	Promote &						
minimum	facilitate						
standards.	alternative						
FSGDS	sanitation &						
Long-term:	water						
Implement	infrastructure.						
alternative							
sanitation	Actions:						
and water	Water &						
infrastructure	sanitation						
MTSF	infrastructure						
Priorities:	Master Plan						
Coordination							
,							
Development							
&							
implementati							
on of							
strategic							
integrated							
projects in							
the National Plan							
Electricity	Technical depa						
NDP	Technical depa		Constanting	0 House	D 1		2014-15
		People with access to	Connecting 9 houses- holds			million	2014-13
Objective: The			in	connection	(DC	)Ľ)	
proportion of		electricity	In Springfontein				
proportion of			springromen	•			



people with access to the electricity grid should rise to at least 90% by 2030 FSGDS Long-term: Provide new basic infrastructure at local level and electricity	Promote and facilitate solar and street lighting for energy saving. Develop the Integrated Energy Plan	Installation of 5 high mast lights per town.	Submission of business plan and registration	Compilation and registration of business plan	Operational	2014-2015
MTSF Priorities: Reliable generation, transmission & distribution of energy ensured IDP Objective: To ensure the provision of adequate and sustainable electricity services to all customers.	<ul><li>1.Extend the existing electricity networks to newly developed areas</li><li>2.Upgrading of street lights</li></ul>					



Housing	Technical					
Unit	Department					
NDP		Provision of	Identification	Monitoring and	Operational	2014-2015
Objective:	Conduct a	houses to	of land	evaluation of	<u>^</u>	
Upgrade all	comprehensiv	beneficiaries		service		
informal	e review of			providers/contra		
settlement on	grant &			ctor		
suitable, well	subsidy regime					
located land	for housing to					
by 2030.	ensure					
	diversity in					
	product.					
FSGDS	Strategies:					
Long-term:	Improve					
Provide	research &					
individual	data collection					
subsidies &	at					
housing	municipalities					
opportunities	to ensure					
to	access to					
beneficiaries	subsidies for					
in accordance	low-income					
with various	households.					
housing						
programmes.						
	Increase					
MTSF	supply of					
Priorities:	housing using					
Adequate	different					
housing &	tenure types to					
improved	ensure					
quality living	diversity for					
environments	addressing					
	social needs					



IDP Objective: Provision of houses in Kopanong.	Prepare & Submit beneficiary list to Human settlement					
NDP Objective: FSGDS Long-term: Accelerate & streamline township establishment processes & procedure to ensure sustainable settlement. MTSF Priorities: Sustainable Built environment	Strategies Improve the quality of SDF including areas of interest, town planning schemes & availability of services. Actions: Implement a waste management system that reduces waste going to landfills	Management and maintenance of 3 landfill sites	Construction of 3 landfill sites.	<ol> <li>Construction of Reddersburg landfill site</li> <li>Construction of landfill site in Edenburg</li> <li>Construction of landfill site in Fauresmith</li> </ol>	10 million	2014-15



<b>IDP</b> Objective: Provision of adequate landfill site.	Upgrading & rehabilitation of 3 landfill site in the following towns: Edenburg, Reddersburg and Jagersfontein									
Sports facility and Recreation	Technical Department									
Provision of adequate sport facility.	Upgrading 2 sport facilities Fauresmith and Reddersburg.	Upgrading o Sport facilit	y. (	Const of 2 s facility		<ol> <li>Upgrading and rehabilitation of a Sport facility in Fauresmith</li> <li>Upgrading and rehabilitation of a sport facility in Reddersburg</li> </ol>	-	R11 million	2014-15	
Cemeteries ar	d Crematoriur	ns –Commun	ity Depa	artme						
IDP Objective: To increase available space for cemeteries in Kopanong Ensure cemeteries are secured a fenced.	set aside suitable	Ensure proper management of cemeteries	3 x fend gravesid per year	des	Fencing t year.	hree cemeteries per	3 fenced ceme (Reddersburg, Philippolis)	eteries. , Trompsburg and	R350 0000	Yearly.



Roads, Street						
And Storm						
Water						
NDP	Action:	1	Repair and	1. Placing of proper road	1	2014-
Objective:	Public	Control	maintenan	signs	million	2015
By 2030, public	transport	of	ce of	-	(EPWP	
transport will be	infrastructure	traffic	roads in	2. Patching of potholes	)	
user friendly,	& systems		Kopanong			
less	included the	2		3. Cleaning of storm water		
environmentally	renewal of the	Reducti		channels		
damaging,	commuter.	on of				
cheaper &	Actions:	floodin				
integrated.	Improve road	g.				
	infrastructure					
FSGDS Long-	and public					
term: develop	transport					
& maintain an	facilities.					
efficient road,						
rail and public						
transport						
network.						
	Actions:					
MTSF						
Priorities:	Improve					
Move some	public					
road freight to	transport.					
rail & improve						
capacity,						
efficiency &						
sustainability of						
roads.						
IDP Objective:	IDP					
Maintenance of	objective:					
maintenance of	objective:					



streets and	In adequate							
cleaning of	capacity of							
storm water	storm water							
channels	drainage							
	system							
Sports and	Community D	epartment		·	·			
Recreation	-	-						
Maintenance of			Upgrade			R5	. 6 million 000	2014/20
sports &			and					15
recreation			Maintaine					
facilities			d sports					
			Ground.					

#### INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

## STRATEGIC OBJECTIVE: Improve organizational cohesion and effectiveness.

### INTENDED OUTCOME: Improve organizational stability and sustainability

IDP- Objective/Goal	Strategies	Key Performance outcome	Key Performance Indicator	Project/Programme(s)	Target	Budget	Time - Frame
<b>NDP Objective:</b> Fill posts with skilled, committed and competent individual.	Through implementation of WSP (Quarterly financial availability and provision)	Improved performance through EPAS	No. of posts filled as per organogram	Implementation of WSP and financial study assistance to employees	Quarterly	Operational	On-going.
FSGDS Long-	Develop an inclusive long-	Healthy and	Number of	Employee assistance	All personnel	Operational	On going
term:	niciusive long-	productive workforce.	employee assisted on	Programme.			



Strengthen, build,	term recruitment		wellness				
retain & develop	& retain strategy		programme.				
human resources		Conducive	Awareness	Workshop on general	Quarterly		On going
for effective health		working	campaigns and	municipal operations.			
services.		environment	workshops				
MTSF:			*				
Ensure that							
appropriately							
qualified &							
adequately skilled							
staff is appointed.							
11							
IDP Objective:							
To enhance the							
human capacity &	Reviewing of HR						
productivity within	related policies						
the municipality	1						
through the review							
of the organogram							
To provide an	To ensure that	Effective	Review of	Training on effective	All	operational	Annually.
effective and	there is effective	administration	record	records management.	administrative	<sup>^</sup>	
efficient	records		management	-	personnel		
administrative	management		policy		-		
service to the	system in place		^ · ·				
organisation				Incentives for Excellent		R 50- 000	Monthly.
0				and extra ordinary			
				performances.			
				Recognition of long			
				services.			
	Provision of	Utilisation of the	Number of	Convening of Training	2013/2014	Operational	April 2014
	relevant training to	training budget	identified	Committee meetings and			
To ensure the	personnel based	for the purpose	training	presentation of the WSP	2014-2015		
efficient utilization	on the	intended and	programmes	document prior signature			
of human capital	Municipality's	productive	and initiatives	and submission.			
•	financial muscle or	employees	implemented as				



availability of	per the Workplace Skills		
training budget	Plan		

#### Financial Viability.

**Strategic objective:** to improve overall financial management in the municipality by developing and implementing appropriate financial policies, procedures and systems.

### Intended outcome: improved financial management and accountability:

IDP- Objective/goal	Strategies	Key Performance outcome	Key Performance Indicator(s).	Project/Programme(s)	Target	Budget	Time - Frame
To improve financial management	To implement sound budget management.	Reduced unauthorized expenditure	Monthly budget report versus expenditure and income report (Submission of Section 52 reports to council)	System generated budget page outlining budget to date before procuring	4		Quarterly
	Implementation of Credit Control	Reduced increases Debtors balances Annual Financial	Report to Council for debtors write off GRAP compliant	Write off of debtors older than 3 years Water management GRAP implementation and	1		Annual 31 August
	GRAP and other relevant standards	Statement and qualified(improved	Annual Financial Statement and	compilation of annual financial statements.			2014



	Correct rates levies	) audit opinion On time and complete rates levies	improved audit opinion All rates levies on accounts are correct and complete 1. Issuing of correct billing account.	Compiling a rates recon for 2013/14	12	Monthly
	Effective control over water levies by filling all the route lists	All water consumption is metered on monthly basis	All 12 000 water accounts to be issued on monthly basis	Water reading reconciliation between the system and the route lists and the all water accounts to be issued	12	Monthly
	To ensure effective transparent and fair supply chain management practices	To ensure effective transparent and fair supply chain management practices towards	Monthly irregular expenditure and fruitless and wasteful expenditure	To comply monthly irregular, fruitless and wasteful expenditure by complying with SCM policy	12	Monthly
		Îrregular and Fruitless and Wasteful expenditure.	reports and submitted to Council on quarterly basis		4	Quarterly
	To ensure effective and efficient records keeping	A register of payments vouchers compiled and maintained.	Monthly payment voucher registers updated	To update the monthly payment vouchers register and filled in the strong room	1	Monthly
To safeguard and naintain assets	Maintain asset register	GRAP compliant assets register	To ensure that all municipal assets are recorded in the assets register and verified for	Compilation of the GRAP compliant asset register	1	Yearly



		existence on			
To prepare a Budget as per prescripts of the Act	To prepare a Budget as per prescripts of the Act	once a year To prepare as per the requirements of MFMA and Pudgetery	To prepare Annual Budget to comply with MFMA and Budgetary	1	31/03/2013 for 2013/2014 financial year
		Budgetary requirements regulations and submit to the Council for approval			
To prepare a Budget as per prescripts of the Act	To prepare a Budget as per prescripts of the Act	To prepare as per the requirements of MFMA and Budgetary requirements and submit to the Council for approval	To prepare Annual Budget to comply with MFMA and Budgetary regulations	1	31/05/2013 for 2013/2014 financial year

### PUBLIC PARTICIPATION AND GOOD GOVERNANCE.

Strategic Objective: Promote a culture of participatory, democracy and good governance

Intended Outcome: Entrenched a culture of accountability and clean governance

IDP-	Strategies	Кеу	Кеу	Project/Programmes	Target	Budget	Time -
Objective/goal		Performance	Performance				Frame
		outcome	Indicator				



<b>IDP Objective</b> : To provide effective and efficient local	Ensure effective, efficient, and	Implementation of risk management	Reviewing of risk register		1 risk assessment workshop.	Operational	31 March 2014
government administration <b>NDP Objective</b> Staffs at all Levels have the authority, experience, competence and support they need to do their jobs.	transparent system of risk management.	policy, and strategy. Section 62(1)(C)(i)of the MFMA	Conducting risk awareness campaign	Risk assessment and awareness workshops	1 risk awareness campaign. 1 Fraud awareness		31 March 2014 30 June
Development of organisational management system	Approved PMS policy	Efficient and effective administration	Implementation of EPAS	Submission of appraisals report	Line managers and middle management	200.000	1 July 2014



To develop Integrated Development plan(IDP)	Adopted IDP by Council	Ensuring service delivery to the community	Submission of Final IDP review to Council	Representative forums Steering committee meetings	9 Rep forums 3 steering committee meeting	Operational	31 May 2014
To improve the effectiveness and efficiency of internal controls systems.	Development and implementatio n of policies and procedures	The implementation & monitoring of the internal controls Improved audit reports	Implementation and monitoring of key control matrix. Implementation and monitoring of audit action plan.	Submission of key control assessment reports Submission of monitoring report to Council	Quarterly Quarterly	Operational.	2014-2015 2014-2015
To develop an SDBIP	To monitor and	Submission of quarterly reports	Signed SDBIP by the mayor within 28 days	Publication of SDBIP within 14 days as per Section 53 of MFMA.	1		Annually.



	implementatio n of SDBIP		after approval of the budget				
To ensure the implementation of performances management systems	Signing of performance agreements by sec. 54 & 56 managers	Compliance with Municipal Systems Act.	Submission of signed performance agreements to COGTA	Publication of performance agreements in terms of Section 75 of MFMA. Submission of performance agreements to Council for note taking	31 July 2014	Operational	2014-2015
	Monitoring and reporting of performance reports.	Compliance with MSA.	Reports submitted to Audit Committee	Submission of performance report to Audit committee.	4 reports annually	On going	2014-2015



evaluation and monitoring of municipal performance for first six months	Compliance with Section 72 of MSA and 121 of MFMA	Submission of Mid- year budget and performance assessment report to Council	Submission of signed Council resolution to Cogta, Provincial, and National Treasury. Publication of the report.	25 January 2015	Operational	2014-2015
Evaluation and assessment the overall municipal performance for the financial year.	Compliance with Section 46 of MSA and 121 of MFMA	Submission of Draft Annual report to Council Submission of electronic and hard copies of annual report to COGTA, Provincial, National and Auditor General.	Submission of signed Council resolution Cogta and Provincial Treasury Publication of annual report.	31 January 2015	Operational	2014-2015

#### LOCAL ECONOMIC DEVELOPMENT



Strategic Objective: Create an enabling environment that promotes the development of the local economy and facilitate job creation.

Intended Outcome: To promote sustainable economic growth.

IDP- Objective/goal	Strategies	Key Performance outcome	Key Performance Indicator	Project/Programme(s)	Target	Budget	Time - Frame
To implement LED strategy	Promote local economic development and job opportunities	Creation of jobs	No of jobs created	EPWP/50 jobs	150 People	R 1000- 000	2014- 2015
	Development of integrated public transport plan and commercial centre facility	Community industry beneficiation	Establishment of project steering committee	Construction of taxi rank	18 months	R 42 Million	2013- 2015



		Build Bill-Boards which include all place of interest &hospitality places		
		&hospitality places Promote and support local festivals e.g. Gariep water festival		
	Promote and support local festivals e.g. Gariep water festival	Involvement in Fauresmith endurance run,gariep water festival		



			Registration of co- operatives and SMME`s	Updating of SMME`s and Co-operative`s database			
AGRICULTURE:							
IDP Objective To promote & encourage agricultural initiative	Facilitate, encourage and support public & private	Provide emerging farmers with commonage land including	Reviewing of commonage policy	Workshopping of emerging farmers	10 Emerging Farmers		
NDP Objective Increase investment in new agricultural	initiatives to promote agricultural	facilitation of access to land for emerging	Implementation of commonage by laws	Enforcement of commonage by- laws through EHP and SAPS	All emerging farmers	Operational	2014- 2015
technologies, research & protection of rural livelihoods FSGDS Long-term	extension programmes including of agricultural produce	commercial farmers			•		2014-15



Expand & diversify				
sustainable				
agriculture				
production & food				
security.				
MTSF Priorities				
Develop under-				
utilise land in				
communal areas &				
land reform projects				
for production.				

#### **INSTITUTIONAL QUARTERLY PERFORMANCE TARGETS**

### Office of the Municipal Manager

No.	Indicator	Annual Target July '14-Jun '15	1 <sup>st</sup> quarter	2 <sup>nd</sup> quarter	3 <sup>rd</sup> quarter	4 <sup>th</sup> quarter
1	Reviewing of risk register	31 March 2015	-	-	-	1
2	Conducting risk awareness campaign	31 March 2015	-	-	1	1
3	Conducting fraud awareness campaign	30 June 2015	-	-	-	1
4	Compilation of Mid- year budget and performance assessment repo	25 January 2015			1	-
5	Submission of oversight committee meeting to Council.	31 March 2015	-	-	1	-



6	Signed SDBIP by the Mayor within 28 days after approval of the budget	28 days after approval of the budget	-	-	-	1
7	Submission of Final IDP review to Council	30 June 2015		-	-	1
8	Audit/Performance report submitted to Audit committee for review	4 reports Quarterly	1	1	1	1
9	Reports submitted to Audit committee	4	1	1	1	1
10	Implementation of EPAS	1	1	-	-	-
11	Implementation and monitoring of key control matrix	4	1	1	1	1
12	Implementation and monitoring of audit action plan	4	1	1	1	1
13	Submission and signed performance agreement to COGTA	30th July 2014	30 July 2014	-	-	-
14	Submission of draft annual report to Council	31 January 2015	-	-	31 January 2015	-
15	Submission of electronic and hard copies of annual report to COGTA, Provincial, National, and Auditor General.	1	-	-	1	-



## Chief Financial Officer

No	Indicators	Annual Target	1 <sup>st</sup> Quarter	2 <sup>nd</sup> Quarter	3 <sup>rd</sup> Quarter	4 <sup>th</sup> Quarter
		July '14-Jun '15				
1	Submission of Section 71 reports to Mayor and Treasury	4	1	1	1	1
2	Submission of Section 52 reports to Council	4	1	1	1	1
3	Report to Council for Debtors write offs	1(Annually)	-	-	-	1
4	All rates levies on accounts are correct and complete	4	1	1	1	1
5	1. Issuing of correct billing account	4	1	1	1	1
6	All 12 000 water accounts to be issued on monthly basis	4	1	1	1	1
7	Monthly irregular expenditure	4	1	1	1	1
8	Fruitless and wasteful expenditure	4	1	1	1	1
9	Compilation of GRAP compliant asset register	1 (Yearly)	-	-	-	1
10	To prepare as per the requirements of MFMA and Budgetary requirements regulations and submit to the Council for approval	31 May 2015	-	-	-	31 May 2015
11	GRAP compliant annual financial statement and improved audit opinion	31 August 2014	31 August 2014	-	-	-



## Director: Corporate Services

No.	Indicators	Annual Target July '14-Jun '15	1st Quarter	2 <sup>nd</sup> Quarter	3 <sup>rd</sup> Quarter	4 <sup>th</sup> Quarter
1	No of posts filled as per organogram	4	1	1	1	1
2	Number of employee assisted on wellness programme	4	1	1	1	1
3	Awareness campaigns and workshops	4	1	1	1	1
4	Review of record management policy	1 Annually	1	-	-	-
5	Number of identified training programmes and initiatives implemented as per the Workplace Skills Plan	4	1	1	1	1



# Local Economic Development

No.	Indicators	Annual Target July `14 -June 15	1st Quarter	2 <sup>nd</sup> Quarter	3 <sup>rd</sup> Quarter	4 <sup>th</sup> Quarter
1	No of jobs created through EPWP project	50 jobs	-	-	-	50 jobs
2	Implementation of commonage by laws	1	-	-	-	1
3	Establishment of project steering committee	Establishment of project steering committee	-	-	-	1



# Director: Technical Services

No	Indicator	Annual Target July '14-Jun '15	1 <sup>st</sup> Quarter	2 <sup>nd</sup> Quarter	3 <sup>rd</sup> Quarter	4 <sup>th</sup> Quarter
1	Maintenance of bore holes, water reservoirs and Distribution networks	4	1	1	1	1
2	Monthly water samples are taken and analysed.	4	1	1	1	1
3	Capacity of bulk infrastructure developed to secure access to basic water supply	4	1	1	1	1
4	Monitoring of nine pump stations	4	1	1	1	1
5	Repair of pump stations	4	1	1	1	1
6	Connection of 90 electricity in Springfontein	90 households	-	-	-	90 households



7	Submission of business plan and registration	1	-	-	-	1
8	Identification of land	1	_	-	-	-
9	Construction of Reddersburg landfill site	1	-	-	-	1
10	Construction of landfill site in Edenburg	1	-	-	-	1
11	Construction of landfill site in Fauresmith	1	-	-	-	1
12	Construction of landfill site in Fauresmith	1	-	-	-	1
13	Upgrading and rehabilitation of a sport facility in Reddersburg	1	-	-	-	1



# **Director: Community Services**

No	Indicators	Annual target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
1	Fencing of 3 cemeteries Reddersburg, Trompsburg and Philippolis	3 cemeteries	-	-	-	3 cemeteries
2	Placing of proper road signs	(in Kopanong)	-	-	-	1
3	Patching of potholes	(in Kopanong)	-	-	-	1
4	Cleaning of storm water channels.	(in Kopanong)	-	-	-	1
5	Upgrade and maintenance of sports ground.	1	-	-	-	1



# 1. INFRASTRUCTURE PROJECT (MIG) 2012 -2013

PROJECT NAME	PROJECT VALUE	START DATE	COMPLETION DATE	EXPENDITURE TO DATE	PROJECT STATUS	WARD
Edenburg: 2km paved access road	R13 499 998.00	14.01.2013	30.09.2013	R9'085 901.5	90% physical progress on site	WARD 8
Phillipolis: 2km paved access road	R12'596 405.00	14.01.2013	30.10.2013	R5'249 132.7	95% physical progress on site	WARD 4
Bethulie: 7km paved access roads	R19,404,644	14.01.2012	30.06.2013	R13,141,044.37	100% completed	WARD 3

# 2. DWA FUNDED PROJECTS: RBIG 2012 -2013

PROJECT NAME	PROJECT VALUE	START DATE	COMPLETION DATE	EXPENDITURE TO DATE	PROJECT STATUS	WARD
Fauresmith 1.5 mgl concrete reservoir	R7'245,766.00	16.01.2013	28.02.2014	R923 845.29	15% physical progress on site	WARD 7
Jagersfontein treatment works	R10'015.658.55	16.01.2013	30.11.2013	R1'432 699.7	20% physical progress on site	WARD 6
Jagersfontein – fauresmith pipe line 11,2 km	R14'899,421.82	16.01.2013	30.08.2013	R2'179 020.76	50% physical progress on site	WARD 6 & 7



# 3. EPWP PROJECTS (INCENTIVES) 2012 - 2013

PROJECT NAME	PROJECT VALUE	START DATE	COMPLETION DATE	EXPENDITURE TO DATE	PROJECT STATUS	WARD
Edenburg: fencing of municipal offices & repair at the stadium	R600 000	17.01.2013	31.05.2013	R 600,000.00	100% Complete	WARD 8
Philipolos: fencing of cemetries and renovation of community hall	R350 000	17.01.2013	31.05.2013	R279 906.00	80% physical progress on site	WARD 4
Reddersburg: Fencing of cemetries	R300 000	17.01.2013	30.03.2013	R282 890.00	100% physical progress on site	WARD 1
Springfontein: Renovation of 2 community halls	R150 000.00	17.01.2013	31.05.2013	R111 145.19	100% complete	WARD 5
Trompsburg: fencing of community hall and cemetries	R600 000	16.01.2013	31.05.2013	R561 063.50	90% physical progress on site	WARD 2



# 4. INFRASTRUCTURE PROJECT (MIG) 2013 -2014

PROJECT NAME	PROJECT VALUE	START DATE	COMPLETION DATE	EXPENDITURE TO DATE	PROJECT STATUS	WARD
Edenburg: 2km paved access road	R13 499 998.00	14.01.2013	30.09.2013	R12,905,562.78	100% complete	WARD 8
Phillipolis: 2km paved access road	R12'596 405.00	14.01.2013	31.07.2014	R12,220,492.84	95% physical progress on site	WARD 4
Gariep dam: upgrading of waste water tree=atment works	R7,848,187.50	10.06.2013	31.07/2014	R6,555,029.07	70% physical progress on site	WARD 4
Fauresmith: sport facility	R5,635,727.46	13.01.2014	31/07/2014	R4,474,030.40	65% physical progress on site	WARD 7

# 5. DWA FUNDED PROJECTS: RBIG & MWIG 2013 -2014

PROJECT NAME	PROJECT VALUE	START DATE	COMPLETION DATE	EXPENDITURE TO DATE	PROJECT STATUS	WARD
Fauresmith 1.5 mgl concrete reservoir	R7'245,766.00	16.01.2013	28.02.2014	R6,726,090.42	75% physical progress on site	WARD 7
Jagersfontein treatment works	R13,021,611.33	16.01.2013	30.11.2013	R9,965,137.17	95% physical progress on site	WARD 6
Jagersfontein – fauresmith pipe line 11,2 km	R16'899,421.82	16.01.2013	30.08.2013	R16,553,968.32	100% Complete	WARD 6 & 7
Gariep dam: upgrading of water treatment works	R3,5000,000	08.07.2013	28.02.2014	R 123,173.46	5% physical progress on site	WARD 4



# 6. EPWP PROJECTS (INCENTIVES) 2013-2014

PROJECT NAME	PROJECT VALUE	START DATE	COMPLETION DATE	EXPENDITURE TO DATE	PROJECT STATUS	WARD
Trompsburg: fencing of community hall and cemetries	R600 000	16.01.2013	31.07.2014	R561 063.50	90% physical progress on site	WARD 2
Philipolos: fencing of cemetries and renovation of community hall	R350 000	17.01.2013	31.07.2014	R279 906.00	80% physical progress on site	WARD 4
Edenburg: Cleaning of storm water	R150 000	01.10.2013	30.06.2014	R121 050	90% physical progress on site	WARD 8
Springfontein: Cleaning of storm water	R160 000	01.10.2013	30.06.2014	R139 680	90% physical progress on site	WARD 5
Bethulie: Cleaning of storm water	R250 000	01.10.2013	30.06.2014	R221 850	90% physical progress on site	WARD 3
Springfontein Town:Cleaning of landfill sites	R100 000	02.06.2014	28.11.2014	R0.00	EPWP workers on site	WARD 8
Trompsburg Town:Cleaning of landfill sites	R100 000	02.06.2014	28.11.2014	R0.00	EPWP workers on site	WARD 2



### 1. MIG FUNDED PR INFRASTRUCTURE PROJECT (MIG) 2014 -2015

PROJECT NAME	PROJECT VALUE	START DATE	COMPLETION DATE	EXPENDITURE TO DATE	PROJECT STATUS	WARD
Reddersburg: rehabilitation of landfill site	R4,631 873	07.2014	28.02.2015	R0.00	Registered	WARD 1
Edenburg: rehabilitation of landfill site	R4,604,285	07.2014	28.02.2015	R0.00	Registered	WARD 8
Jagersfontein: rehabilitation of landfill site	R3,776,645	07.2014	28.02.2015	R0.00	Registered	WARD 6
Reddersburg: Recreational/sports facility	R7,879,375.712	15.09.2014	30.03.2015	R0.00	Registered	WARD 1

#### 2. EPWP PROJECTS FUNDED BY PUBLIC WORKS (2014-2015)

PROJECT NAME	PROJECT VALUE	START DATE	COMPLETION DATE	EXPENDITURE TO DATE	PROJECT STATUS	WARD
Springfontein Town:Cleaning of landfill sites	R100 000	02.06.2014	28.11.2014	R0.00	EPWP workers on site	WARD 8



Trompsburg Town: Cleaning of landfill sites	R100 000	02.06.2014	28.11.2014	R0.00	EPWP workers on site	WARD 2
Reddersburg: Cleaning of land fill sites	R100 000	01.07.2014	30.01.2015	R0.00	Planning	WARD 1
Trompsburg Town:Cleaning of storm water	R100 000	01.07.2014	30.01.2015	R0.00	Planning	WARD 2
Philipolis Town: Cleaning of storm water	R100 000	01.07.2014	30.01.2015	R0.00	Planning	WARD 4
Updating of indigient register and title deeds	R400 000	04.08.2014	31.03.2015	R0.00	Planning	ALL WARDS
Fauresmith Fencing of Cementries	R325 000	01.10.2014	31.03.2015	R0.00	Planning	WARD 6

# 1. MIG FUNDED PR INFRASTRUCTURE PROJECT (MIG) 2015 -2016

PROJECT NAME	PROJECT VALUE	START DATE	COMPLETION DATE	EXPENDITURE TO DATE	PROJECT STATUS	WARD
Bethulie: Upgrading of sewer pumps	R 4,000,000.00	07.2015	01.2016	R0.00	Compilation of business plan	WARD 3



Fauresmith: landfill sites	R 5,610.723.00	07.2015	03.2016	R0.00	Registered	WARD 7
Trompsburg: Landfill sites	R3,000,000.00	07.2015	03.2016	R0.00	Planning stage	WARD 2
All towns: High mast lights	R4,000,000.00	07.2015	02.2016	R0.00	Compilation of business plan	ALL WARDS
Philippolis: Construction of pipeline and booster pump station.	R7,361,899.63	30.06.2014	02.03.2015	R0.00	Tender process	WARD 4
Kopanong LM: Trompsburg 3ML Reservoir	R12,000,000.00	03.11.2014	09.10.2015	R0.00	Compilation of business plan	WARD 2
Kopanong LM: Springfontein pipeline	R4,000,000.00	18.09.2014	30.01.2015	R0.00	Compilation of business plan	WARD 5

### 2. MWIG PROJECTS FUNDED BY DEPARTMENT OF WATER 2015/2016

PROJECT NAME	ESTIMATED CONSTRUCTION VALUE	START DATE	COMPLETION DATE	EXPENDITURE TO DATE	PROJECT STATUS	WARD
TROMPSBURG: 3ML reservoir	R12,000,000.00	03.11.2014	09.10.2015	R0.00	Planning stage	WARD 2



# 7. CONCLUSION

A series of reporting requirements are outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports, for which the MFMA gives very clear guidelines. The reports then allow the Councillors to monitor the implementation of service delivery programmes and initiatives. The following planning and reporting cycle is currently being fully implemented at Kopanong Local Municipality.



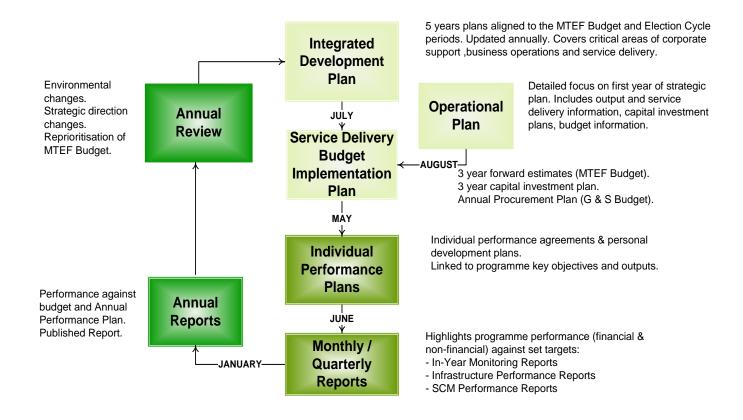


Figure 2: Planning & Reporting Cycle



#### 6.1 Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis This reporting must be conducted by the accounting officer of a municipality no later than 10 days after the last working day of each month reporting must include the following:

- a. Actual revenue per source;
- b. Actual borrowings;
- c. Actual expenditure per vote;
- d. Actual capital expenditure per vote; and
- e. The amount of any allocations received.

If necessary, explanations of the following must be included in the monthly reports:

- a. Any material variances from the Municipality's projected revenue by source, and from the Municipality's expenditure projections per vote;
- b. Any material variances from the service delivery and budget implementation plan; and
- c. Any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the Municipality's approved budget.

#### 6.2 Quarterly Reporting

Section 52 (d) of the MFMA compels the Mayor to submit a report to the Council on the implementation of the budget and the financial state of affairs of the Municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report.

#### 6.3 Mid-Year Reporting



Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The Accounting Officer is required by the 25<sup>th</sup> of January of each year to assess the performance of the Municipality during the first half of the year, taking into account :

- i. The monthly statements referred to in section 71 for the first half of the year;
- ii. The Municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the Service Delivery and Budget Implementation Plan;
- iii. The past year's annual report, and progress on resolving problems identified in the annual report; and
- iv. The performance of every Municipal Entity under the sole or shared control of the Municipality, taking into account reports in terms of section 88 of the MFMA from any such entities

Based on the outcomes of the mid-year budget and performance assessment report, an Adjustments Budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the Municipality accountable to the community.

#### 6.4. Approval of Service Delivery and Budget Implementation Plan.



Being a management and implementation plan, the SDBIP is **not required to be approved by Council**. Approval of the SDBIP is a **legislative competence** reserved only for the Mayor in terms of section 53 of the MFMA.

Kopanong Local Municipality's SDBIP for 2014 /2015 is approved by Honourable Mayor Cllr: X T Matwa, as said in S54 (1C) of the Municipal Finance Management Act.

Mayor\_\_\_\_\_

Date\_\_\_\_\_