FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016/2017 (SDBIP)

Vision, Mission, Values and Slogan

Vision (refers *to an idealized view of where or what an organization would like to be in the future – "where we are going")*

By 2030 the Kopanong Local Municipality should be a vibrant, sustainable and successful municipality which provides quality services.

Mission *(refers to an organization's present business scope and purpose – "who we are, what we do and why we are here")*

1. To promote a working relationship with stakeholders and communities.
2. To promote and provide effective and efficient administration, political leadership to ensure a safer and healthier environment.
3. To promote a shared and integrated delivery of services.
4. To uphold the principles of good governance in a transparent and accountable manner.
5. To promote sound financial management and increase revenue base.

Slogan *(refers to a brief statement used to express a principle, goal, or ideal)*

"Unity, Integrity and Prosperity"

Values

"Commitment, Innovativeness, Creativity and Integrity"

Legislative Mandates

In terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act, Act No 53 of 2003, the Service Delivery Budget and Implementation Plan is defined **as a detailed plan approved by the Mayor of a Municipality for implementing the Municipality's delivery of municipal services and its annual budget**, and must indicate the following:

(a) Projections for each month of –

(i) revenue to be collected, by source; and

(ii) operational and capital expenditure, by vote.

(b) service delivery targets and performance indicators for each quarter, and

(c) any other matters prescribed.

According to Section 53 of the Municipal Finance Management Act, the Mayor is expected to approve the Service Delivery Budget Implementation Plan within 28 days after the approval of the budget. In addition to that, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the Service Delivery Budget Implementation Plan are made public within 14 days after their approval.

As per Municipal Finance Management Act Circular No 13, National Treasury, up to this far, currently prefers not to prescribe other matters to be included in the Service Delivery Budget and Implementation Plan. This is to ensure good governance and accountability on the part of Municipalities. However, there are five (5) minimum requirements that the National Treasury requires to form part of the Service Delivery Budget and Implementation Plan (Municipal Finance Management Act Circular No. 13). These are outlined below:

1. Monthly projections of revenue to be collected by source;
2. Monthly projections of expenditure (operating and capital) and revenue for each vote;
3. Quarterly projections of service delivery targets and performance indicators for each vote;
4. Ward information for expenditure and service delivery; and
5. Detailed capital works plan broken down by ward over a 3-year period.

In terms of the Municipal Finance Management Act, a vote is a Department or a functional area of a Municipality and represents the various levels at which the Council approves the budget.

As clearly indicated by the National Treasury in Municipal Finance Management Act Circular No 13, the biggest challenge for Municipalities is to develop meaningful non-financial service delivery targets and indicators.

The SDBIP Process at Kopanong Local Municipality

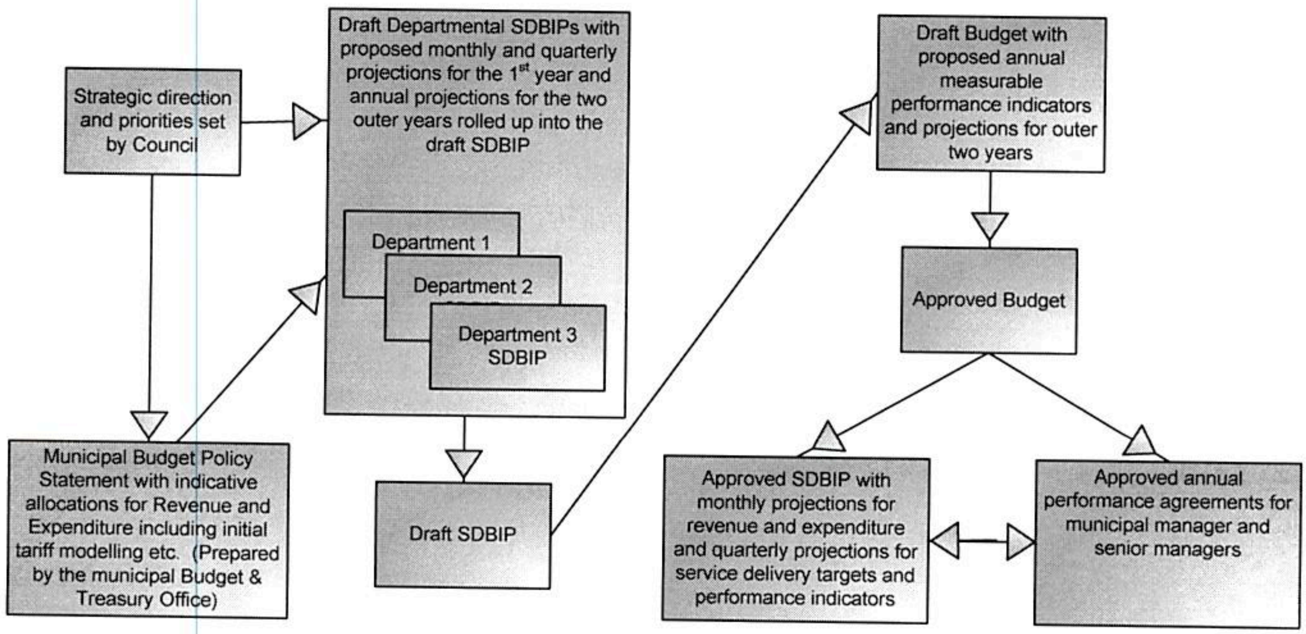

Figure 1: SDBIP Process

The Service Delivery and Budget Implementation Plan is a consolidated document, which incorporates and takes into account information contained in the Integrated Development Plan of the Municipality, Operational Plans for each Department and the budget statements for each Department within the Municipality. Consequently, the completion of the Service Delivery and Budget Implementation Plan hinges on the finalization of the above documentation.

Assigned to these strategic objectives and outputs were a set of targets, which the Municipality viewed as vital in an endeavor to achieve service delivery requirements of the Kopanong community.

Subsequently, the drafting and review of the Integrated Development Plan of the Municipality was completed. Information in each Departmental Operational Plan was consolidated with other relevant information to complete the Integrated Development Plan. Departmental budgets were developed thorough consultative processes with the relevant key role-players.

With all the relevant information needed for the Service Delivery and Budget Implementation Plan, work began to fulfill the requirements of Section 53 of the Municipal Finance Management Act. Formal consultations were undertaken to facilitate the alignment of the strategic objectives and outputs to the budget statements, allowing for expenditure to be projected across the 2016/2017 fiscal year in terms of the service delivery targets set for the strategic objectives and outputs.

A three year detailed capital works plan was also compiled, which is a fair projection of capital expenditure to be incurred by the Municipality. Once complete, the above information was consolidated into the Service Delivery and Budget Implementation Plan.

BUDGETED MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

FS162 Kopanong - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source																
Property rates		1 860	1 860	1 860	1 860	1 860	1 860	1 860	1 860	1 860	1 860	1 860	1 860	22 319	24 105	26 033
Property rates - penalties & collection charges													–	–	–	–
Service charges - electricity revenue		5 059	5 059	5 059	5 059	5 059	5 059	5 059	5 059	5 059	5 059	5 059	5 059	60 710	64 960	69 507
Service charges - water revenue		2 663	2 663	2 663	2 663	2 663	2 663	2 663	2 663	2 663	2 663	2 663	2 663	31 959	34 512	37 269
Service charges - sanitation revenue		1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	13 871	14 976	16 169
Service charges - refuse revenue		838	838	838	838	838	838	838	838	838	838	838	838	10 055	10 856	11 721
Service charges - other													–	–	–	–
Rental of facilities and equipment													–	–	–	–
Interest earned - external investments													–	–	–	–
Interest earned - outstanding debtors													–	–	–	–
Dividends received													–	–	–	–
Fines													–	–	–	–
Licences and permits													–	–	–	–
Agency services													–	–	–	–
Transfers recognised - operational		32 218				23 550				17 663			–	73 430	79 304	86 442
Other revenue		1 906	1 906	1 906	1 906	1 906	1 906	1 906	1 906	1 906	1 906	1 906	1 906	22 875	48 914	56 416
Gains on disposal of PPE													–	–	–	–
Total Revenue (excluding capital transfers and con		**45 700**	**13 482**	**13 482**	**13 482**	**37 032**	**13 482**	**13 482**	**13 482**	**31 145**	**13 482**	**13 482**	**13 482**	**235 219**	**277 627**	**303 557**
Expenditure By Type																
Employee related costs		7 530	7 530	7 530	7 530	7 530	7 530	7 530	7 530	7 530	7 530	7 530	7 530	90 358	97 586	105 393
Remuneration of councillors		350	350	350	350	350	350	350	350	350	350	350	350	4 200	4 536	4 899
Debt impairment		1 977	1 977	1 977	1 977	1 977	1 977	1 977	1 977	1 977	1 977	1 977	1 977	23 727	43 805	47 309
Depreciation & asset impairment		6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	72 312	76 651	81 250
Finance charges		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Bulk purchases		5 172	5 172	5 172	5 172	5 172	5 172	5 172	5 172	5 172	5 172	5 172	5 172	62 064	77 319	82 584
Other materials		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contracted services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure		4 572	4 572	4 572	4 572	4 572	4 572	4 572	4 572	4 572	4 572	4 572	4 572	54 869	53 862	64 430
Loss on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**307 530**	**353 759**	**385 865**
Surplus/(Deficit)		**20 072**	**(12 145)**	**(12 145)**	**(12 145)**	**11 405**	**(12 145)**	**(12 145)**	**(12 145)**	**5 517**	**(12 145)**	**(12 145)**	**(12 145)**	**(72 311)**	**(76 132)**	**(82 308)**
Transfers recognised - capital																
Contributions recognised - capital													66 379	66 379	62 500	98 000
Contributed assets													–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**20 072**	**(12 145)**	**(12 145)**	**(12 145)**	**11 405**	**(12 145)**	**(12 145)**	**(12 145)**	**5 517**	**(12 145)**	**(12 145)**	**54 234**	**(5 932)**	**(13 632)**	**15 692**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**20 072**	**(12 145)**	**(12 145)**	**(12 145)**	**11 405**	**(12 145)**	**(12 145)**	**(12 145)**	**5 517**	**(12 145)**	**(12 145)**	**54 234**	**(5 932)**	**(13 632)**	**15 692**

BUDGETED MONTHLY REVENUE AND EXPENDITURE (STANDARD CLASSIFICATIONS)

FS162 Kopanong - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue - Standard																
Governance and administration		**12 221**	**12 221**	**12 221**	**12 221**	**12 221**	**12 221**	**12 221**	**12 221**	**12 221**	**12 221**	**12 221**	**12 221**	**146 654**	**149 277**	**200 689**
Executive and council		7 139	7 139	7 139	7 139	7 139	7 139	7 139	7 139	7 139	7 139	7 139	7 139	85 667	64 200	99 700
Budget and treasury office		4 356	4 356	4 356	4 356	4 356	4 356	4 356	4 356	4 356	4 356	4 356	4 356	52 271	78 232	93 647
Corporate services		726	726	726	726	726	726	726	726	726	726	726	726	8 715	6 845	7 342
Community and public safety		**2 882**	**2 882**	**2 882**	**2 882**	**2 882**	**2 882**	**2 882**	**2 882**	**2 882**	**2 882**	**2 882**	**2 882**	**34 585**	**63 733**	**67 138**
Community and social services		2 873	2 873	2 873	2 873	2 873	2 873	2 873	2 873	2 873	2 873	2 873	2 873	34 475	63 617	67 016
Sport and recreation		0	0	0	0	0	0	0	0	0	0	0	0	4	5	5
Public safety		7	7	7	7	7	7	7	7	7	7	7	7	88	93	97
Housing		1	1	1	1	1	1	1	1	1	1	1	1	18	19	19
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		**66**	**66**	**66**	**66**	**66**	**66**	**66**	**66**	**66**	**66**	**66**	**66**	**793**	**840**	**874**
Planning and development		43	43	43	43	43	43	43	43	43	43	43	43	512	543	565
Road transport		23	23	23	23	23	23	23	23	23	23	23	23	281	297	309
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		**9 964**	**9 964**	**9 964**	**9 964**	**9 964**	**9 964**	**9 964**	**9 964**	**9 964**	**9 964**	**9 964**	**9 964**	**119 567**	**126 276**	**132 856**
Electricity		5 296	5 296	5 296	5 296	5 296	5 296	5 296	5 296	5 296	5 296	5 296	5 296	63 551	66 310	70 491
Water		2 673	2 673	2 673	2 673	2 673	2 673	2 673	2 673	2 673	2 673	2 673	2 673	32 079	34 196	35 563
Waste water management		1 157	1 157	1 157	1 157	1 157	1 157	1 157	1 157	1 157	1 157	1 157	1 157	13 881	14 943	15 541
Waste management		838	838	838	838	838	838	838	838	838	838	838	838	10 057	10 827	11 260
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Standard		**25 133**	**25 133**	**25 133**	**25 133**	**25 133**	**25 133**	**25 133**	**25 133**	**25 133**	**25 133**	**25 133**	**25 133**	**301 598**	**340 127**	**401 557**
Expenditure - Standard																
Governance and administration		**11 675**	**11 675**	**11 675**	**11 675**	**11 675**	**11 675**	**11 675**	**11 675**	**11 675**	**11 675**	**11 675**	**11 675**	**140 097**	**172 464**	**181 525**
Executive and council		8 644	8 644	8 644	8 644	8 644	8 644	8 644	8 644	8 644	8 644	8 644	8 644	103 728	109 952	116 119
Budget and treasury office		2 271	2 271	2 271	2 271	2 271	2 271	2 271	2 271	2 271	2 271	2 271	2 271	27 247	52 660	54 767
Corporate services		760	760	760	760	760	760	760	760	760	760	760	760	9 122	9 852	10 640
Community and public safety		**4 914**	**4 914**	**4 914**	**4 914**	**4 914**	**4 914**	**4 914**	**4 914**	**4 914**	**4 914**	**4 914**	**4 914**	**58 966**	**63 436**	**68 510**
Community and social services		4 876	4 876	4 876	4 876	4 876	4 876	4 876	4 876	4 876	4 876	4 876	4 876	58 511	63 192	68 247
Sport and recreation		21	21	21	21	21	21	21	21	21	21	21	21	255	28	30
Public safety		8	8	8	8	8	8	8	8	8	8	8	8	100	108	117
Housing		8	8	8	8	8	8	8	8	8	8	8	8	100	108	117
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		**190**	**190**	**190**	**190**	**190**	**190**	**190**	**190**	**190**	**190**	**190**	**190**	**2 280**	**2 462**	**2 659**
Planning and development		42	42	42	42	42	42	42	42	42	42	42	42	500	540	583
Road transport		148	148	148	148	148	148	148	148	148	148	148	148	1 780	1 922	2 076
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		**8 849**	**8 849**	**8 849**	**8 849**	**8 849**	**8 849**	**8 849**	**8 849**	**8 849**	**8 849**	**8 849**	**8 849**	**106 187**	**115 397**	**133 170**
Electricity		4 843	4 843	4 843	4 843	4 843	4 843	4 843	4 843	4 843	4 843	4 843	4 843	58 118	54 936	66 191
Water		3 109	3 109	3 109	3 109	3 109	3 109	3 109	3 109	3 109	3 109	3 109	3 109	37 311	41 877	46 909
Waste water management		582	582	582	582	582	582	582	582	582	582	582	582	6 989	11 586	12 513
Waste management		314	314	314	314	314	314	314	314	314	314	314	314	3 769	6 998	7 558
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure - Standard		**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**25 628**	**307 530**	**353 759**	**385 865**
Surplus/(Deficit) before assoc.		**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(5 932)**	**(13 632)**	**15 692**
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(494)**	**(5 932)**	**(13 632)**	**15 692**

BUDGETED MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE)

FS162 Kopanong - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Multi-year expenditure *to be appropriated*	1															
Vote 1 - Executive & Council													–	–	–	–
Vote 2 - Budget and Treasury Office													–	–	–	–
Vote 3 - Corporate Service													–	–	–	–
Vote 4 - Community and Public Safety													–	–	–	–
Vote 5 - Economic and Enviromental Servise													–	–	–	–
Vote 6 - Trading Service													–	–	–	–
Vote 7 - [NAME OF VOTE 7]													–	–	–	–
Vote 8 - [NAME OF VOTE 8]													–	–	–	–
Vote 9 - [NAME OF VOTE 9]													–	–	–	–
Vote 10 - [NAME OF VOTE 10]													–	–	–	–
Vote 11 - [NAME OF VOTE 11]													–	–	–	–
Vote 12 - [NAME OF VOTE 12]													–	–	–	–
Vote 13 - [NAME OF VOTE 13]													–	–	–	–
Vote 14 - [NAME OF VOTE 14]													–	–	–	–
Vote 15 - [NAME OF VOTE 15]													–	–	–	–
Capital multi-year expenditure sub-total	2	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Single-year expenditure *to be appropriated*																
Vote 1 - Executive & Council													–	–	–	–
Vote 2 - Budget and Treasury Office													–	–	–	–
Vote 3 - Corporate Service													–	–	–	–
Vote 4 - Community and Public Safety													–	–	–	–
Vote 5 - Economic and Enviromental Servise		33	33	33	33	33	33	33	33	33	33	33	33	395	–	–
Vote 6 - Trading Service		5 499	5 499	5 499	5 499	5 499	5 499	5 499	5 499	5 499	5 499	5 499	5 499	65 984	62 500	98 000
Vote 7 - [NAME OF VOTE 7]													–	–	–	–
Vote 8 - [NAME OF VOTE 8]													–	–	–	–
Vote 9 - [NAME OF VOTE 9]													–	–	–	–
Vote 10 - [NAME OF VOTE 10]													–	–	–	–
Vote 11 - [NAME OF VOTE 11]													–	–	–	–
Vote 12 - [NAME OF VOTE 12]													–	–	–	–
Vote 13 - [NAME OF VOTE 13]													–	–	–	–
Vote 14 - [NAME OF VOTE 14]													–	–	–	–
Vote 15 - [NAME OF VOTE 15]													–	–	–	–
Capital single-year expenditure sub-total	2	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	66 379	62 500	98 000
Total Capital Expenditure	2	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	66 379	62 500	98 000

BUDGETED MONTHLY CAPITAL EXPENDITURE (STANDARD CLASSIFICATION)

FS162 Kopanong - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital Expenditure - Standard	1															
Governance and administration		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Executive and council													–	–	–	–
Budget and treasury office													–	–	–	–
Corporate services													–	–	–	–
Community and public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and social services													–	–	–	–
Sport and recreation													–	–	–	–
Public safety													–	–	–	–
Housing													–	–	–	–
Health													–	–	–	–
Economic and environmental services		33	33	33	33	33	33	33	33	33	33	33	33	395	–	–
Planning and development													–	–	–	–
Road transport		33	33	33	33	33	33	33	33	33	33	33	33	395	–	–
Environmental protection													–	–	–	–
Trading services		5 411	5 411	5 411	5 411	5 411	5 411	5 411	5 411	5 411	5 411	5 411	5 411	64 934	62 500	98 000
Electricity		633	633	633	633	633	633	633	633	633	633	633	633	7 594	2 000	5 000
Water		3 886	3 886	3 886	3 886	3 886	3 886	3 886	3 886	3 886	3 886	3 886	3 886	46 636	60 500	93 000
Waste water management		67	67	67	67	67	67	67	67	67	67	67	67	800	–	–
Waste management		825	825	825	825	825	825	825	825	825	825	825	825	9 903	–	–
Other		88	88	88	88	88	88	88	88	88	88	88	88	1 051	–	–
Total Capital Expenditure - Standard	2	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	66 379	62 500	98 000
Funded by:																
National Government		5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	66 379	62 500	98 000
Provincial Government													–	–	–	–
District Municipality													–	–	–	–
Other transfers and grants													–	–	–	–
Transfers recognised - capital		5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	66 379	62 500	98 000
Public contributions & donations													–	–	–	–
Borrowing													–	–	–	–
Internally generated funds													–	–	–	–
Total Capital Funding		5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	66 379	62 500	98 000

Budgeted monthly cash flow

FS162 Kopanong - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cash Receipts By Source															
Property rates	1 395	1 395	1 395	1 395	1 395	1 395	1 395	1 395	1 395	1 395	1 395	1 395	16 739	17 007	18 652
Property rates - penalties & collection charges												–			
Service charges - electricity revenue	5 059	5 059	5 059	5 059	5 059	5 059	5 059	5 059	5 059	5 059	5 059	5 059	60 710	64 960	69 507
Service charges - water revenue	1 875	1 875	1 875	1 875	1 875	1 875	1 875	1 875	1 875	1 875	1 875	1 875	22 498	14 071	16 010
Service charges - sanitation revenue	763	763	763	763	763	763	763	763	763	763	763	763	9 157	6 016	6 851
Service charges - refuse revenue												6 638	6 638	4 361	4 966
Service charges - other												–			
Rental of facilities and equipment												–			
Interest earned - external investments												–			
Interest earned - outstanding debtors												–			
Dividends received												–			
Fines												–			
Licences and permits												–			
Agency services												–			
Transfer receipts - operational	32 218				23 550				17 663			–	73 430	79 304	86 442
Other revenue	1 906	1 906	1 906	1 906	1 906	1 906	1 906	1 906	1 906	1 906	1 906	1 906	22 875	48 914	56 442
Cash Receipts by Source	43 216	10 998	10 998	10 998	34 548	10 998	10 998	10 998	28 661	10 998	10 998	17 637	212 048	234 634	258 870
Other Cash Flows by Source															
Transfer receipts - capital	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	66 379	62 500	98 000
Contributions recognised - capital & Contributed assets												–			
Proceeds on disposal of PPE												–			
Short term loans												–			
Borrowing long term/refinancing												–			
Increase (decrease) in consumer deposits												–			
Decrease (Increase) in non-current debtors												–			
Decrease (increase) other non-current receivables												–			
Decrease (increase) in non-current investments												–			
Total Cash Receipts by Source	48 747	16 530	16 530	16 530	40 080	16 530	16 530	16 530	34 192	16 530	16 530	23 168	278 427	297 134	356 870
Cash Payments by Type															
Employee related costs	7 530	7 530	7 530	7 530	7 530	7 530	7 530	7 530	7 530	7 530	7 530	7 530	90 358	97 586	105 393
Remuneration of councillors	350	350	350	350	350	350	350	350	350	350	350	350	4 200	4 536	4 899
Finance charges												–			
Bulk purchases - Electricity	3 616	3 616	3 616	3 616	3 616	3 616	3 616	3 616	3 616	3 616	3 616	3 616	43 389	45 992	48 752
Bulk purchases - Water & Sewer	1 556	1 556	1 556	1 556	1 556	1 556	1 556	1 556	1 556	1 556	1 556	1 556	18 675	31 326	33 833
Other materials												–			
Contracted services												–			
Transfers and grants - other municipalities												–			
Transfers and grants - other												–			
Other expenditure	4 572	4 572	4 572	4 572	4 572	4 572	4 572	4 572	4 572	4 572	4 572	4 572	54 869	53 862	64 430
Cash Payments by Type	17 624	17 624	17 624	17 624	17 624	17 624	17 624	17 624	17 624	17 624	17 624	17 624	211 491	233 303	257 306
Other Cash Flows/Payments by Type															
Capital assets	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	5 532	66 379	62 500	98 000
Repayment of borrowing												–			
Other Cash Flows/Payments												–			
Total Cash Payments by Type	23 156	23 156	23 156	23 156	23 156	23 156	23 156	23 156	23 156	23 156	23 156	23 156	277 870	295 803	355 306
NET INCREASE/(DECREASE) IN CASH HELD	25 592	(6 626)	(6 626)	(6 626)	16 924	(6 626)	(6 626)	(6 626)	11 037	(6 626)	(6 626)	12	557	1 330	1 564
Cash/cash equivalents at the month/year begin		25 592	18 966	12 340	5 714	22 638	16 012	9 386	2 760	13 796	7 170	544	–	557	1 887
Cash/cash equivalents at the month/year end	25 592	18 966	12 340	5 714	22 638	16 012	9 386	2 760	13 796	7 170	544	557	557	1 887	3 451

QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

Development of Strategies, Programme, and Projects

Service Delivery and infrastructure Development: Technical Services

Strategic Objective: Eradicate backlogs in order to improve access to basic services and ensure proper operations and maintenance of the infrastructure.

Intended Outcome: Sustainable delivery to improved services to all households

IDP-objective/goal	Strategies	Key Performance outcome	KPI	Project/Programmes/ Unit of measure	Target	Budget	Time - Frame
WATER							
IDP Objective: To provide access to water in a sustainable manner.	1. To provide clean potable water to households. 2. To Ensure the storage capacity of water supply. 3. Increase water pressure. To provide clean potable water to households.	Access to clean water	1.1. Construction of Concreted 3 MgL Reservoir and distribution Pipeline in Trompsburg by 30 September 2016.	1.1 Site Visit Reports. On Completion Practical Certificate.	30 September 2016	R15.7 Million	2016-2017
		Access to clean water	1.2 Construction of Elevated Tank and Bulk Pipe line in Reddersburg by 30 June 2017	1.2 Business Plan. Advert Appointment of Service Provider. Site Visit Report when the Project is on Construction	30 June 2017	R16 Million	2016-2017

		Access to clean water	1.3 Construction of Gravity 4 km water pipeline in Jagersfontein by 30 June 2017.	1.3 Business Plan Quarterly Site Visits Report on Construction Practical Certificate on completion.	30 June 2017	R5 Million	2016- 2017
		Access to clean water	1.4 Construction of Reclamation Dams at WTW in Jagersfontein	1.4 Business Plan	August 2017	R5 million	2016-2017
		Reducing Water Leakages Implementation of Water Demand Management	1.5 Installation of Water Meters, Valves & Fire Hydrant 1. Bethulie 2. Springfontein 3. Gariep Dam 4. Trompsburg 5. Jagersfontein	1.5 Business Plan MIG Approval Adverts Site Visit Reports on Construction	June 2017	R6.5 million	2016-2017
		Access to clean water	1.5 Monthly water samples are taken and analyzed	Monthly water samples results	Monthly	Operational	2016-2017
		Access to clean water	**1.6 47 Maintenance of bore holes:** Reddersburg 7 Edenburg 5 Jagersfontein 2 Springfontein 6 Trompsburg 6	Quarterly Progress Report	4 Reports	Operational	2016-2017

			Fauresmith 6 Philippolis 7 Bethulie 8 Gariep dam 0				
SANITATION							
NDP Objective: To provide acceptable Sanitation Infrastructure	To provide decent and acceptable sanitation to households	Access to Sanitation	1.6 Capacity of Bulk Infrastructure development to secure access to basic sanitation. Submission of 1. Upgrading of 3 Pump Stations in Bethulie by 30 November 2016	MIG Registration Tender Document advert Quarterly Site Visit Reports	30 November 2016	R2.4 Million	2016-2017
			2. Construction of new 200mm UPVC pipe over the length of 3km in Philippolis by 28 February 2017	Site Visit Report	28 February 2017	Funded by DWS O&M	2016-2017
			3. Construction of new 200mm Steel Sewer pipe over the length of 3km in Fauresmith by 28 February 2017	Site Visit Report	28 February 2017	Funded by DWS O&M	2016-2017

NDP Objective: To provide acceptable Sanitation Infrastructure	To provide decent and acceptable sanitation to households	Access to Sanitation	Monthly water samples are taken and analyzed.	Monthly water results from the Laboratory	12	Operational	2016-2017
			Maintenance of 9 Pump station in Kopanong Local Municipality.	Monitoring reports from the service provider to the technical manager and Director.	12	R1,5 Million	2016-2017
ELECTRICITY							
To ensure the provision of adequate and sustainable electricity services to all customers	To ensure that all households have access to electricity.	Electrification of household	Construction of 18 High Mast Lights in all Towns of Kopanong – 2 per town by 30 June 2017.	1. Signed progress report by Pmu Manager and sign off by Director Technical services.	30 November 2016	R6.4 Million	2016-2017
			Connection of 411 new Electricity to household in Springfontein 100 Bethulie 277 Jagersfontein 42 Edenburg 40 by 30 June 2017	DoE Approval Quarterly Progress Reports Monthly progress report Close out report by Centlec.	30 June 2017	DoE R5 Million	2016-2017
SPORTS AND RECREATION							
To Provision of the sports grounds & recreational facilities.	Provision of sports facilities in Kopanong Local Municipality communities.	Ensure proper maintenance of sports and recreational facilities.	Construction of the new Sport Facility in Springfontein by 31 September 2016	Quarterly Progress Reports	Quarterly Progress Reports	MIG R9.2 Million	2016-2017
HOUSING							

Implementation of Housing Projects	To monitor and evaluate Human Settlement Housing Projects	To Monitor and evaluate Human Settlement Housing Projects	1. Construction 39 Houses in Edenburg	Signed quarterly progress report by housing officer and sign off by Director technical services.	Quarterly	Department of Human Settlement Funding	2016-2017
Implementation of Housing Projects	To Monitor and Evaluate Human Settlement Housing Projects	To Monitor and evaluate Human Settlement Housing Projects	2. Monitoring of 300 KSHC houses in Bethulie.	Signed progress report by housing officer and sign off by Director technical services. Council Resolution	Quarterly	Department of Human Settlement Funding	2016-2017
			3. Monitoring of 100 RDP houses in Bethulie.	Signed progress report by housing officer and sign off by Director technical services.	Quarterly	Department of Human Settlement Funding	2016-2017
			4. Monitoring of 42 houses in Jagersfontein	Council Resolution	Quarterly	Department of Human Settlement Funding	2016-2017
			5. Monitoring of 129 RDP Houses in Springfontein by	Signed quarterly progress report by housing officer and sign off by Director technical services.	Quarterly	Department of Human Settlement Funding	2016-2017

WASTE MANAGEMENT							
Provision of registered landfill sites refuse removal and cleaning of landfill sites.	Construction of two new landfill sites.	Provision of acceptable and complying landfill site on Environment	1.Construction of the new landfill site in Jagersfontein by 30 August 2017	Site visits report signed off by the technician/pmu manager and Director Technical. Practical completion certificates.	30 August 2017	MIG R7.3 Million	2016-2017
Provision of registered landfill sites refuse removal and cleaning of landfill sites.	Construction of two new landfill sites.	Provision of acceptable and complying landfill site on Environment	2. Construction of the new landfill site Fauresmith by 30 June 2017	Site visits report signed off by the technician/pmu manager and Director Technical. Practical completion certificates.	30 June 2017	MIG R3.9 Million	2016-2017
EPWP							
Creation of temporary jobs through implementation of EPWP Projects	Creation of temporary jobs through implementation of EPWP Projects	Implementation of EPWP Strategy and complying to Public Works policies	Cleaning of storm Water channels, Grave yards and landfill sites by 30 June 2017 1. Bethulie 2. Springfontein 3. Edenburg 4. Gariep Dam 5. Fauresmith	Quarterly Site Visit Reports List of project Workers.	30 June 2017	EPWP R600,000	2016-2017
			Fencing of Cemetery in Bergmanshoogte in	Quarterly Site Visit Reports List of project	30 March 2017	EPWP R350,000	2016-2017

			Philippolis by 31 March 2017.	Workers			
			Fencing of cemetery Jagersfontein by 30 November 2016	Quarterly Site Visit Reports List of project Workers	30 November 2016	EPWP R350,000	2016-2017

FINANCIAL VIABILITY AND ACCOUNTABILITY

Strategic objective: to improve overall financial management in the municipality by developing and implementing, appropriate financial policies, procedures and systems.
Intended outcome: Improved financial management and accountability

IDP-Objective/goal	Strategies	Key Performance outcome	Key Performance Indicator(s).	Project/Programme(s) Unit of Measure	Target	Budget	Time - Frame
To improve financial management	Compliance with the MFMA	Improved expenditure management	1. Tabling of quarterly section 52 expenditure reports to the Council	Section 52 Expenditure reports Council resolution	4	Operational	2016-2017
To improve financial management	Compliance with the MFMA	Improved revenue Management	2.Tabling of quarterly section 52 Income reports to the Council	Section 52 Income reports Council resolution	4	Operational	2016-2017
To improve financial management	To register the Community for indigents subsidy	2000 indigent registered per annum by 30 June 2017	4. To register 2000 indigent people by 30 June 2017.	Completed indigent register.	500 per quarter	Operational	2016-2017
To improve financial management	Compliance with GRAP and other relevant standards	Annual Financial Statements	3. Compilation of GRAP compliant Annual Financial Statement and submitted to the Office of the Auditor General by 31 August 2016.	AFS Acknowledgement of receipt from the Office of the Auditor General	31 August 2016	Operational	2016-2017

To improve financial management	To improve the audit outcome by 2017.	Address AG Audit Management Report	4. Implementation of Audit Action Plan on Finance related findings raised by AGSA and tabled to the Council by 31 March 2017.	Corrected findings as raised by AGSA. Audit Action Plan	31 March 2017	Operational	2016-2017
To improve financial management	To ensure effective transparent and fair supply chain management practices	To ensure effective transparent and fair supply chain management practices towards Irregular and Fruitless and Wasteful expenditure.	Submission to Council of quarterly reports on the following: 6.Quarterly Supply Chain Management Checklist	Council resolution Quarterly Supply Chain Management Checklist.	4	Operational	2016-2017
			7.Fruitless and Wasteful Expenditure	Council Resolution	4	Operational	2016-2017
			8.Irregular Expenditure	Council Resolution	4	Operational	2016-2017
			9.Deviation register updated	Council Resolution	4	Operational	2016-2017
			10.Suppliers database Awards above R 100 000, 00 report.	Council Resolution	4	Operational	2016-2017
To safeguard and maintain assets	To maintain asset register	GRAP compliant assets register	11. To maintain, updated and safeguarding of assets on a quarterly basis.	Quarterly updated inventory/asset list Map to identify office location.	Quarterly	Operational	2016-2017
To ensure financial planning and ensure that it is in line with the IDP.	Compliance with the MFMA	To prepare a Budget as per prescripts of the Act	12. Submission of Draft Budget to Council by 31 March 2017.	Draft Budget Council Resolution	31/03/2017	Operational	2016-2017

To ensure financial planning and ensure that it is in line with the IDP.	Compliance with the MFMA	To prepare a Budget as per prescripts of the Act	13. Submission of Final Budget to Council by 31 May 2017.	Council Resolution Final Budget	30/05/2017	Operational	2016-2017
To adjust revenue and expenditure estimates	Compliance with the MFMA	To prepare a Budget as per prescripts of the Act	14. Submission of Adjustment Budget to Council by 28th February 2017.	Adjustment Budget Council Resolution	28/02/2017	Operational	2015-2016

PUBLIC PARTICIPATION AND GOOD GOVERNANCE

Strategic Objective: Promote a culture of participatory, democracy and good governance

Intended Outcome: Entrenched a culture of accountability and clean governance

IDP-Objective/goal	Strategies	Key Performance outcome	KPI	Project/Programmes/ Unit of measure	Target	Budget	Time -Frame
NDP Objective Staffs at all levels have the authority, experience, competence, and support they need to do their jobs	Ensure effective, efficient, and transparent system of risk management.	Implementation of all systems	1Reviewing of risk register for 2017/2018 by 30 June 2017.	1. Risk assessment 2. Risk Management Committee report 3. Attendance register	30 June 2017	Operational	2016-2017
	Ensure effective, efficient, and transparent system of risk management.	Implementation of all systems	2. Monitoring of risk register	Attendance registers Risk Monitoring tool	Quarterly	Operational	2016-2017
IDP Objective: To provide effective and efficient government	Ensure effective, efficient, and transparent	Implementation of all systems	3. Conducting of risk awareness campaign by 30 June 2017.	Attendance register.	30 June 2017	Operational	2016-2017

administration	system of risk management.	Implementation of all systems	4. Awareness/ workshop on Fraud Prevention and corruption.	Attendance register Distribution list for fraud awareness pamphlets Fraud Survey.	30 June 2017	Operational	2016-2017
To develop Integrated Development plan(IDP)	Adoption of the process plan 2016-2017	Adopted IDP by Council	5. Submission of final IDP 2017-2018 to Council for adoption.	Copy of Final IDP 17/18 Council resolution	31 May 2017	Operational	2016-2017
To develop Integrated Development plan(IDP)	Adoption of the process plan 2017-2018	Adopted IDP by Council	6. Submission of Draft IDP 2017-2018 to Council for adoption.	Copy of Draft IDP 17/18 Council resolution	31 May 2017	Operational	2016-2017
To develop credible Integrated Development plan(IDP)	Adoption of the process plan 2016-2017	Adopted Credible IDP by Council	7. Conducting of 1 IDP steering committee meeting.	Attendance register Agenda	30 November 2016	Operational	2016-2017

To develop credible Integrated Development plan(IDP)	Adoption of the process plan 2016-2017	Adopted Credible IDP by Council	8. Conducting of 1 representative forums on IDP and Budget by 28 February 2017.	Attendance register Agenda	28 Feb 2017	Operational	2016-2017
To develop credible Integrated Development plan(IDP)	Adoption of the process plan 2016-2017	Adopted Credible IDP by Council	9. Conducting of 1 representative forums on IDP and Budget by 30 April 2017	Attendance register Agenda	30th April 2017	Operational	2016/2017
To improve the effectiveness and efficiency of internal controls systems.	Development and implementation of policies and audit action plan	Improved audit report	10. Formulating corrective actions for Audit Action plan on issues raised by Auditor General in 2015/16financia l year.	Submission of Audit Action Plan to Council. Council Resolution	31 Jan 2017	Operational.	2016-2017

To improve the effectiveness and efficiency of internal controls systems.	Development and implementation of policies and audit action plan	Improved audit report	11. Monitoring of Audit Action plan on issues raised by AG for 2015/16 financial year.	Monitoring of AAP by the Internal Audit Report to Audit Committee by Internal Audit Audit Committee report to Council.	Quarterly	Operational	2016/17
To develop an SDBIP	As per MFMA Circular 13 of National Treasury	2017-2018 SDBIP	12. Signed SDBIP 2017/18 by the Mayor within 28 days after approval of the IDP/Budget for 2017/2018.	Signed SDBIP by the Mayor.	28 days after approval of the IDP/Budget for 2017/2018 .	Operational	2016-2017
To develop an SDBIP	As per MFMA Circular 13 of National Treasury	2017-2018 SDBIP	13.Publication of SDBIP 17/18 on the municipal website, units and libraries within 14 days after the approval by the Mayor	1. Screen dump for publication from the website. 2.Acknowledgement of receipt from the units and libraries,	14 days after the approval by the Mayor	Operational	2016-2017

To develop and customise performance agreement	As per legislation MSA Chapter 6	Signed performance agreement of Section 54 (A) and Section 56 managers	14. Submission of signed performance agreements for 2016/2017 of Section 54 (a) and 56 managers to Council.	Council resolution Signed performance agreements	31 September 2016.	Operational	2016-2017
To develop and customise performance agreement	As per legislation MSA Chapter 6	Signed performance agreement of Section 54 (A) and Section 56 managers	15. Submission of signed performance agreements for 2016/2017 of Section 54 (a) and 56 managers to COGTA.	2. Acknowledgement of receipt from Cogta.	31 July 2016	Operational	2016-2017
To develop and customise performance agreement	As per legislation MSA Chapter 6	Submission of performance reports to internal audit for review	16. Review of the performance reports by internal audit.	Performance reports Acknowledgement of receipt	Quarterly	Operational	2016-2017

To ensure effectiveness and transparent system of internal control towards performance information.	As per legislation MSA Chapter 6	Submission of performance reports to internal audit committee.	17.Submission of internal audit reports on performance information to Audit Committee	Internal Audit reports on performance.	Quarterly	Operational	2016/2017
To develop the mid- year budget and performance assessment report	As per Schedule C from Treasury, non- Financial and Financial information.	Mid- year budget and performance assessment report	18. Submission of mid- year budget and performance assessment report (Section 72 report) for July-December 2016 to Council by 25 January 2017.	1. Copy of the Mid-Year Budget and performance assessment report. 2. Council resolution	25 January 2017.	Operational	2016-2017
To develop the Annual Report	Through Circular 63 of MFMA Compliance with Section 46 of MSA and MFMA 121	Draft Annual Report.	19. Submission of draft annual report 2015/16 to Auditor General by 31 August 2016.	Acknowledgement of receipt from Office of the Auditor General.	31 August 2016.	Operational	2016-2017

To develop the Annual Report	Through Circular 63 of MFMA Compliance with Section 46 of MSA and MFMA 121	Draft Annual Report.	20. Submission of Draft Annual Report 2015/2016 to Council.	Council resolution	31 January 2017	Operational	2016-2017

LOCAL ECONOMIC DEVELOPMENT

Strategic Objective: Create an environment that promotes the development of the local economy and facilitate job creation
Intended Outcome: Improved municipal economic viability.

IDP-Objective/goal	Strategies	Key Performance outcome	Key Performance Indicator	Unit of measure.	Target	Budget	Time -Frame
To implement and review the LED strategy	Promote local economic development and create job opportunities	Creation a conducive environment for economic growth and job opportunities.	200 jobs on EPWP were created by 30 June 2017	Employment contract	30 June 2017	R 1,300 000	2016-2017
To implement and review the LED strategy	Registration of co-operatives and SMME`s	Registered co-operatives and training	Monitoring the development of Youth cooperative mall.	Attendance register Minutes Invitations Progress report	30 June 2017.	800.000	2016-2017
AGRICULTURE:							
IDP Objective To promote & encourage agricultural	Facilitate, encourage and support public & private initiatives to	Provide emerging farmers with commonage land including	Reviewing of commonage policy by 31 December 2016	Council Resolution Reviewed commonage policy.	31 December 2016	Operational	2016-2017

initiative **NDP Objective** Increase investment in new agricultural technologies, research & protection of rural livelihoods **FSGDS Long-term** Expand & diversify sustainable agriculture production & food security. **MTSF Priorities** Develop under-utilized land in communal areas & land reform projects for production.	promote agricultural extension programmes including of agricultural products	facilitation of access to land for emerging commercial farm Edenburg Ostrich Farm	Consultation with emerging farmers on the reviewed commonage policy by 30 June 2017	Attendance registers Minutes Notices	30 June 2017	Operational	2016-2017
	Facilitate, encourage and support public & private initiatives to promote agricultural extension programmes including of agricultural products	Provide emerging farmers with commonage land including facilitation of access to land for emerging commercial farm Edenburg Ostrich Farm	Implementation of commonage by-laws through EHP and SAPS.	Minutes Attendance registers Quarterly progress reports	Quarterly	Operational	2016-2017

			Consultation with emerging farmers on the reviewed commonage policy by 30 June 2017.	Attendance registers Minutes Notices	30 June 2017	Operationa l	2016-2017

			Implementation of commonage by laws through EHP and SAPS.	Minutes Attendance registers	Quarterly progress reports	Operational	2016-2017

SERVICE DELIVERY AND BASIC INFRASTRUCTURE DEVELOPMENT

Strategic objective: Eradicate backlogs in order to improve access to basic services and ensure proper operations and maintenance of the infrastructure

Intended outcome: Sustainable delivery to improve services to all households

IDP-Objective/goal	Strategies	Key Performance outcome	KPI	Project/Programmes/ Unit of measure	Target	Budget	Time - Frame
IDP Objective: To increase available space for cemeteries in Kopanong	Identify set aside suitable land for new &, extending the existing cemeteries.	Extension of existing cemeteries and new cemeteries	1.Identification and subdivision of land for cemeteries in: ▪ **Reddersburg** ▪ **Edenburg** ▪ **Trompsburg** ▪ **Philippolis.** by 31 December 2016	1. Advertisement for the appointment of a Service Provider. 2. Appointment letter for the Service Provider. 3. Minutes and attendance registers of	31 Dec 2016	Operational .	2016-2017

IDP Objective: To increase available space for cemeteries.			Identification and subdivision of land for cemeteries in: ▪ **Gariep-Dam.** ▪ **Springfontei n** ▪ **Jagersfontein** ▪ **Fauresmith.** By December 2017.	consultation with stakeholder for identification of land. 4. Monthly Progress Reports. 5. Quarterly Reports to Council. 1. Advertisement for the appointment of a Service Provider. 2. Appointment letter for the Service Provider. 3. Minutes and attendance registers of consultation with stakeholder for identification	4 Towns		2016-2017

				of land. 4. Monthly Progress Reports. 5. Quarterly Reports to Council.			

Ensure that graves are easily identified	Proper management of graves and allocation of grave numbers.	Numbering of graves in four towns of Kopanong.	4. Allocation of grave numbers at the new cemeteries in: ▪ Reddersburg. ▪ **Edenburg** ▪ Trompsburg. ▪ Philippolis by 31 March 2017	1. Cemetery Registers. 2. Monthly Progress Reports from Managers. 3. Quarterly Reports to Council.	4 Cemeteries	Operational / EPWP.	2016-2017

	ROADS, STREET AND STORM WATER						
NDP Objective: By 2030, public transport will be user friendly, less environmentally damaging, cheaper, & integrated.	Action: Public transport infrastructure & systems included the renewal of the commuter. Actions:	1. Easy flow of traffic.	1.Blading and grading of gravelled roads in all nine Towns of Kopanong by 31 March 2017 **1. Bethulie:** • Pellisier Street = 690 m. • Orange Street = 460 m. • Klopper Street = 1 200 m. • Kruger Street = 960 m. • Morkel Street = 600 m. • Coetzee Street = 960 m. • Allison Street = 960 m. • South Street = 600 m. • Adock Street = 460 m. • Buiter Street 460 m. • Van Riebeeck	1. Letter of requests to Sector Departments for assistance with Road Maintenance Equipment. 2. Monthly Progress Reports from the Managers. 3. Quarterly Reports to Council.	**Total distance of 92 056 m. gravelled streets to be bladed or graded:** Bethulie = 16 666 m. Edenburg = 13 413 m. Fauresmith = 11 227m Gariep-Dam = 200m. Jagersfontein = 9300 m. Philippolis = 13 600m Reddersburg = 9450m. Springfontein =11200 m. Trompsburg = 7000 m.	Operational	2016-2017

			Street = 716 m. • Burnet Street = 460 m. • Louw Street = 545 m. • Grey Street = 600 m. • Jim Fouche Street = 460 m. • Ondernoord Street = 600 m. • Oos Street = 480 m. • Hospital Street = 360 m. • Wilger Street = 210 m. • Denne Street = 160 m. • Eike Street = 556 m. • Karee Street = 188 m. • Kiepersol Street = 164 m.				